

tonies SE

Luxembourg | Consumer Discretionary | MCap EUR 1,344.6m

26 August 2026

UPDATE



Conference presentation confirms positive view, BUY

What's it all about?

At the well-attended German Select 8 conference, tonies' Head of IR, Moritz Verleger, delivered a reassuring presentation that effectively addressed market concerns over H1 profitability and cash flows. The 4PP yoy expansion in H1 Toniebox revenue share temporarily diluted margins, but scales the global installed base, laying the foundation for accelerating figurine attachment rates and sharply higher margins. Furthermore, the H1 cash drag reflects proactive inventory positioning ahead of H2 catalyst launches like Toniebox Lite, Pokémon, and Bluey, setting up a powerful cash flow reversal as holiday demand hits retail channels. With H2 EBITDA margins poised to rebound and full-year FCF set to turn positive, any temporary weakness in the stock offers a compelling buying opportunity to capture tonies' long-term profitable growth story. We confirm our BUY rating with a PT of EUR 17.25. A recording of the event is available to view here: <https://research-hub.de/events/video/2026-08-25-10-00/TNIE-GR>

IMPORTANT. Please refer to the last page of this report for "Important disclosures" and analyst(s) certifications.

BUY (BUY)

Target price	EUR 17.25 (17.25)
Current price	EUR 11.58
Up/downside	49.0%



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Luxembourg | Consumer Discretionary | MCap EUR 1,344.6m | EV EUR 1,313.6m

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Conference presentation confirms positive view, BUY

Conference presentation. Moritz Verleger, tonies' Head of Investor Relations, presented at the German Select 8 conference. The presentation was very well attended; a recording is available to view [here](#).

High H1 box share points to future profitable growth. tonies reported their H1 results last week, which demonstrated strong topline momentum. This was highlighted by a 41% expansion in revenue in constant currency, driven by broad acceleration across all geographic markets. A notable feature was the increased revenue share of the Toniebox, up 4 percentage points yoy. This acts as a temporary headwind to near-term profitability, creating a drag on group gross margins due to the lower margins inherent in hardware compared to content. Nevertheless, increasing box sales directly expand tonies' global installed base, which acts as a high-margin razor-and-blade engine for long-term profitable growth. As these newly onboarded households begin to generate revenue through higher-margin figurine attachment rates, the expanding user base should drive substantial margin expansion in the second half of the year and beyond. This dynamic is already evident in the mature DACH segment, which achieved an H1 EBITDA margin of 24%.

Cash flow set to rebound in H2, BUY. Free cash flow fell sharply into negative territory in H1, reaching -64m EUR, primarily due to working capital being absorbed to fund upfront inventory positioning. This temporary cash outflow reflects the stock build-up required ahead of key commercial milestones in H2, including the launch of Toniebox Lite, as well as the release of high-profile content such as Pokémon, Bluey and Hasbro. Importantly, this working capital requirement is due to a timing mismatch rather than operational inefficiency or weak demand. As these products hit retail channels during H2, and as inventory converts into high-margin receivables and cash, we expect this working capital build to reverse completely, which will support management's target of achieving positive free cash flow for the full year. The reaffirmed guidance points to continued strong growth in H2, with EBITDA margins in the range of 15%, compared to 11% in H2 25. Overall, the conference showed that investor concerns about cash flow and profitability following the H1 results are likely to be unfounded, and that any resulting weakness in the share price could present an attractive buying opportunity. We confirm our BUY rating with a PT of EUR 17.25.

tonies SE	2023	2024	2025	2026E	2027E	2028E
Sales	360.9	480.5	630.3	765.0	924.2	1,084.1
Growth yoy	39.7%	33.2%	31.2%	21.4%	20.8%	17.3%
EBITDA	8.7	33.4	48.3	77.9	113.0	146.2
EBIT	-10.8	12.7	27.8	57.0	92.5	124.7
Net profit	-11.9	13.0	13.1	41.6	68.6	93.5
Net debt (net cash)	-24.9	-43.7	-32.9	-71.3	-143.7	-242.1
Net debt/EBITDA	-2.9x	-1.3x	-0.7x	-0.9x	-1.3x	-1.7x
EPS reported	-0.10	0.11	0.11	0.36	0.59	0.81
DPS	0.00	0.00	0.00	0.00	0.00	0.00
Dividend yield	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gross profit margin	62.0%	62.4%	62.8%	64.0%	64.9%	66.1%
EBITDA margin	2.4%	7.0%	7.7%	10.2%	12.2%	13.5%
EBIT margin	-3.0%	2.6%	4.4%	7.5%	10.0%	11.5%
ROCE	-2.8%	3.0%	6.4%	12.8%	18.1%	20.8%
EV/Sales	3.7x	2.7x	2.1x	1.7x	1.3x	1.0x
EV/EBITDA	153.3x	39.0x	27.2x	16.3x	10.6x	7.5x
EV/EBIT	-122.6x	102.9x	47.2x	22.3x	13.0x	8.8x
PER	-110.8x	101.1x	100.9x	32.3x	19.6x	14.4x

Source: Company data, mwb research



Source: Company data, mwb research

High/low 52 weeks 13.42 / 5.73
Price/Book Ratio 3.7x

Ticker / Symbols

ISIN LU2333563281
WKN A3CM2W
Bloomberg TNIE:GR

Changes in estimates

		Sales	EBIT	EPS
2026E	old	765.0	57.0	0.36
	Δ	0.0%	0.0%	0.0%
2027E	old	924.2	92.5	0.59
	Δ	0.0%	0.0%	0.0%
2028E	old	1,084.1	124.7	0.81
	Δ	0.0%	0.0%	0.0%

Key share data

Number of shares: (in m pcs) 116.12
Book value per share: (in EUR) 3.12
Ø trading vol.: (12 months) 162,896

Major shareholders

Armira 27.5%
Treasury Shares 8.4%
Santo Ella Co-Invest 5.5%
Free Float 58.6%

Company description

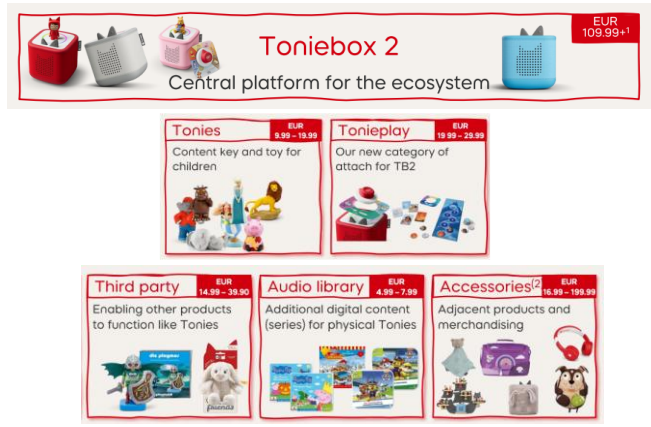
tonies SE provides audio entertainment systems. The company offers products with audio storytelling which allows children to ignite their imagination and immerse themselves in storytelling and audio adventures. tonies serves customers worldwide.

The following table displays the half-yearly performance of **tonies SE**:

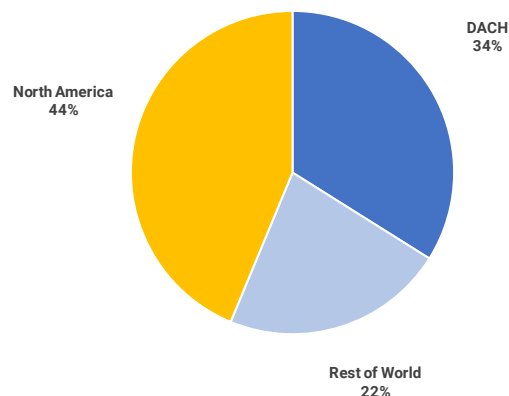
P&L data	H2 2022	H1 2023	H2 2023	H1 2024	H2 2024	H1 2025	H2 2025	H1 2026
Sales	173.9	113.1	247.8	146.8	333.7	176.6	453.7	242.9
yoy growth in %	na%	34.1%	42.5%	29.7%	34.7%	20.3%	36.0%	37.5%
Gross profit	90.4	73.5	148.9	98.7	199.7	125.1	270.8	156.2
Gross margin in %	52.0%	65.0%	60.1%	67.2%	59.8%	70.8%	59.7%	64.3%
EBITDA	0.4	2.1	12.3	3.9	32.2	3.8	50.4	1.8
EBITDA margin in %	0.2%	1.9%	5.0%	2.7%	9.6%	2.2%	11.1%	0.7%
EBIT	-9.8	-7.6	2.5	-7.2	22.5	-6.1	39.6	-8.6
EBIT margin in %	-5.6%	-6.7%	1.0%	-4.9%	6.7%	-3.5%	8.7%	-3.5%
EBT	-34.1	-5.7	0.6	-13.8	18.8	0.7	15.7	-26.4
taxes paid	-3.0	-7.6	14.4	1.9	-9.9	1.8	1.4	1.0
tax rate in %	8.9%	134.2%	2,385.0%	-13.9%	-52.9%	261.9%	9.2%	-3.8%
net profit	-31.0	1.9	-13.8	-15.7	28.8	-1.1	14.2	-27.3
yoy growth in %	na%	-406.0%	-55.7%	-904.1%	-309.0%	-92.9%	-50.5%	2,361.7%
EPS	-0.31	0.02	-0.12	-0.14	0.25	-0.01	0.12	-0.24

Investment case in five charts

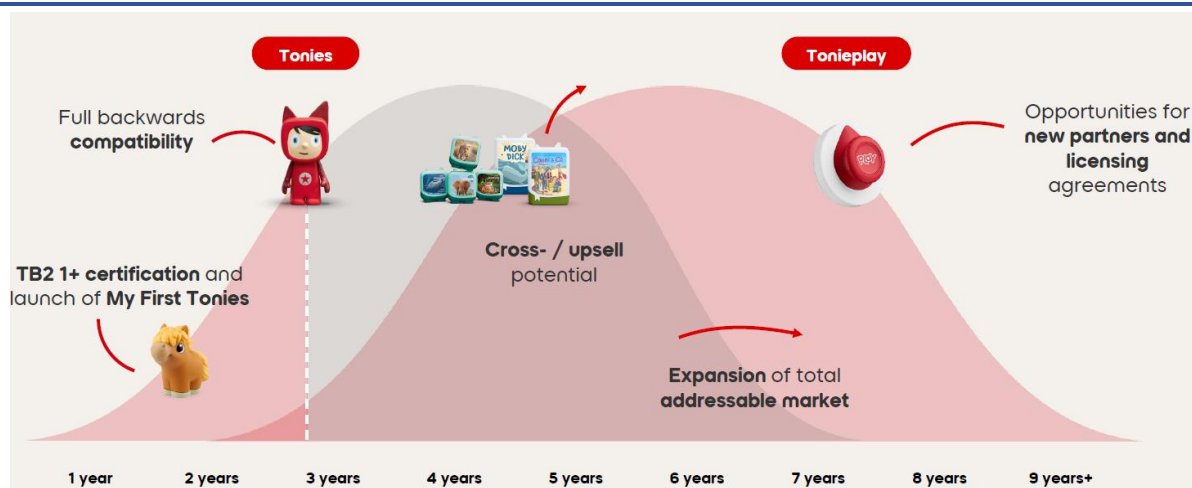
Products & Services



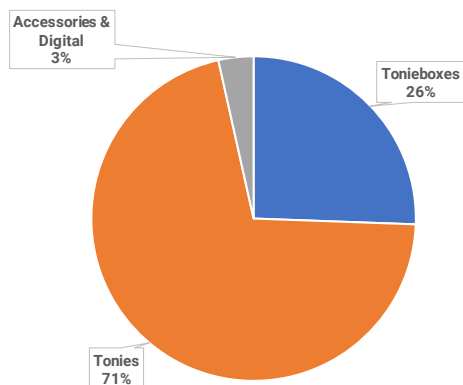
Regional sales split in %



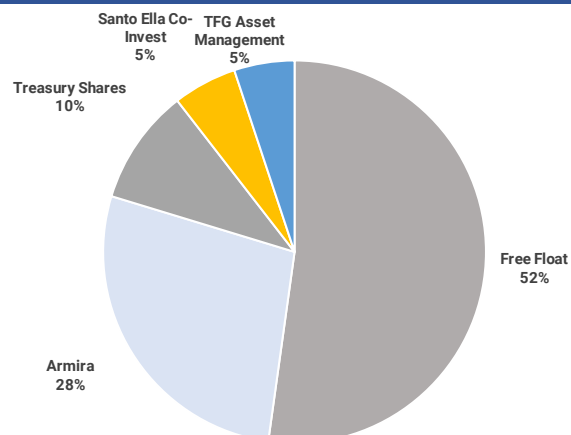
First one in child's room



Revenue by Product



Major Shareholders



Source: Company data, mwb research

SWOT analysis

Strengths

- Pioneer for the new product category of child-friendly connected audio systems
- strong portfolio and pipeline of licensed blockbuster content (Disney, Universal, Warner Bros., Pixar etc.)
- Loyal customer base of kids aged 3 to 8 who do not pay for the product
- Large installed base drives recurring sales of ecosystem products
- Scalable asset-light business model
- Strong brand in core DACH markets
- Positive network externalities as a moat against competition

Weaknesses

- Margins burdened by high costs for international rollout
- No brand recognition in many international markets yet

Opportunities

- replicate DACH-success in other regions (esp. vast US market)
- licensing cost reduction through shift to in-house recordings
- stronger leverage of installed base through category innovation

Threats

- market entry of deep-pocketed tech / media / entertainment / toy companies
- forward integration of content owners
- increasing competition with yoto
- knock-off products
- US tariffs

Valuation

DCF Model

The DCF model results in a **fair value of EUR 17.31 per share:**

Top-line growth: We expect tonies SE to grow revenues at a CAGR of 9.3% between 2026E and 2033E. The long-term growth rate is set at 2.0%.

ROCE. Returns on capital are developing from 12.8% in 2026E to 15.9% in 2033E.

WACC. Starting point is a historical equity beta of 1.07. Unlevering and correcting for mean reversion yields an asset beta of 1.04. Combined with a risk-free rate of 2.0% and an equity risk premium of 6.0% this yields cost of equity of 8.2%. With pre-tax cost of borrowing at 5.0%, a tax rate of 25.0% and target debt/equity of 0.5 this results in a long-term WACC of 8.2%.

[illegible]

DCF per share derived from	
Total present value	1,902.1
Mid-year adj. total present value	1,978.9
Net debt / cash at start of year	-32.9
Financial assets	8.0
Provisions and off b/s debt	1.8
Equity value	2,009.9
No. of shares outstanding	116.1
Discounted cash flow / share upside/(downside)	17.31 49.5%

DCF avg. growth and earnings assumptions	
Planning horizon avg. revenue growth (2026E-2033E)	9.3%
Terminal value growth (2033E - infinity)	2.0%
Terminal year ROCE	15.9%
Terminal year WACC	8.2%

Terminal WACC derived from	
Cost of borrowing (before taxes)	5.0%
Long-term tax rate	25.0%
Equity beta	1.07
Unlevered beta (industry or company)	1.04
Target debt / equity	0.5
Relevered beta	1.04
Risk-free rate	2.0%
Equity risk premium	6.0%
Cost of equity	8.2%

Share price	11.58
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Sensitivity analysis DCF

Change in WACC (%points)	Long term growth					Share of present value	
	1.0%	1.5%	2.0%	2.5%	3.0%		
2.0%	12.2	12.6	13.1	13.6	14.3	2026E-2029E	14.0%
1.0%	13.7	14.3	14.9	15.7	16.5	2030E-2033E	17.5%
0.0%	15.6	16.4	17.3	18.4	19.7	terminal value	68.5%
-1.0%	18.1	19.3	20.6	22.3	24.3		
-2.0%	21.7	23.4	25.5	28.3	31.8		

Source: mwb research

FCF Yield Model

Due to the fact that companies rarely bear sufficient resemblance to peers in terms of geographical exposure, size or competitive strength and in order to adjust for the pitfalls of weak long-term visibility, an Adjusted Free Cash Flow analysis (Adjusted FCF) has been conducted.

The adjusted Free Cash Flow Yield results in a fair value between EUR 7.80 per share based on 2026E and EUR 22.79 per share on 2030E estimates.

The main driver of this model is the level of return available to a controlling investor, influenced by the cost of that investors' capital (opportunity costs) and the purchase price – in this case the enterprise value of the company. Here, the adjusted FCF yield is used as a proxy for the required return and is defined as EBITDA less minority interest, taxes and investments required to maintain existing assets (maintenance capex).

FCF yield in EURm	2026E	2027E	2028E	2029E	2030E
EBITDA	77.9	113.0	146.2	179.2	204.2
- Maintenance capex	6.2	5.8	6.1	6.9	7.7
- Minorities	0.0	0.0	0.0	0.0	0.0
- tax expenses	13.9	22.9	31.2	39.0	44.7
= Adjusted FCF	57.8	84.4	108.9	133.3	151.7
Actual Market Cap	1,468.9	1,468.9	1,468.9	1,468.9	1,468.9
+ Net debt (cash)	-71.3	-143.7	-242.1	-347.6	-470.9
+ Pension provisions	0.0	0.0	0.0	0.0	0.0
+ Off B/S financing	0.0	0.0	0.0	0.0	0.0
- Financial assets	8.0	8.0	8.0	8.0	8.0
- Acc. dividend payments	0.0	0.0	0.0	0.0	0.0
<i>EV Reconciliations</i>	-79.3	-151.7	-250.1	-355.6	-478.9
= Actual EV'	1,389.6	1,317.2	1,218.8	1,113.2	990.0
Adjusted FCF yield	4.2%	6.4%	8.9%	12.0%	15.3%
base hurdle rate	7.0%	7.0%	7.0%	7.0%	7.0%
ESG adjustment	0.0%	0.0%	0.0%	0.0%	0.0%
adjusted hurdle rate	7.0%	7.0%	7.0%	7.0%	7.0%
Fair EV	826.3	1,205.4	1,555.3	1,904.9	2,167.6
- <i>EV Reconciliations</i>	-79.3	-151.7	-250.1	-355.6	-478.9
Fair Market Cap	905.6	1,357.1	1,805.4	2,260.5	2,646.5
No. of shares (million)	116.1	116.1	116.1	116.1	116.1
Fair value per share in EUR	7.80	11.69	15.55	19.47	22.79
Premium (-) / discount (+)	-32.7%	0.9%	34.3%	68.1%	96.8%

Sensitivity analysis FV						
Adjusted hurdle rate	5.0%	10.6	15.8	20.9	26.0	30.3
	6.0%	9.0	13.4	17.8	22.2	25.9
	7.0%	7.8	11.7	15.5	19.5	22.8
	8.0%	6.9	10.4	13.9	17.4	20.5
	9.0%	6.2	9.4	12.6	15.8	18.6

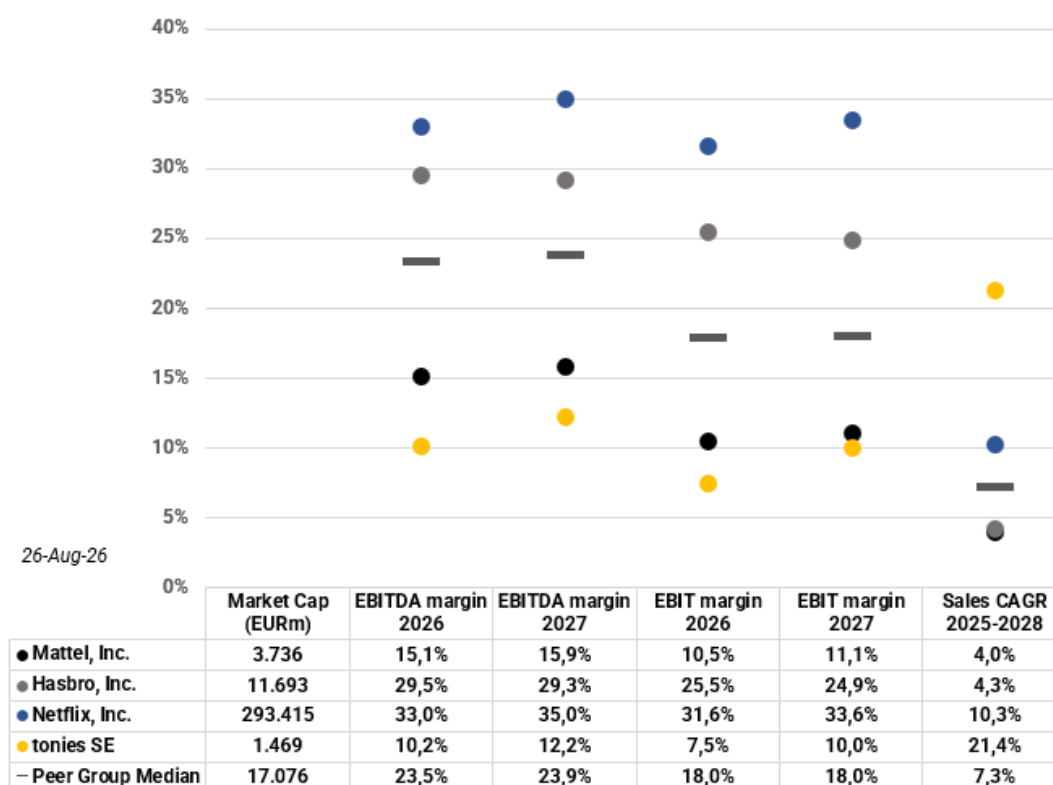
Source: Company data; mwb research

Simply put, the model assumes that investors require companies to generate a minimum return on the investor's purchase price. The required after-tax return equals the model's hurdle rate of 7.0%. Anything less suggests the stock is expensive; anything more suggests the stock is cheap. **ESG adjustments might be applicable. A high score indicates high awareness for environmental, social or governance issues and thus might lower the overall risk an investment in the company might carry. A low score on the contrary might increase the risk of an investment and might therefore trigger a higher required hurdle rate.**

Peer group analysis

A peer group or comparable company (“comps”) analysis is a methodology that calculates a company’s relative value – how much it should be worth based on how it compares to other similar companies. Given that **tonies SE** differs quite significantly in terms of size, focus, financial health and growth trajectory, we regard our peer group analysis merely as a support for other valuation methods. The peer group of tonies SE consists of the stocks displayed in the chart below. As of 26 August 2026 the median market cap of the peer group was EUR 17,076.5m, compared to EUR 1,344.6m for tonies SE. In the period under review, the peer group was more profitable than tonies SE. The expectations for sales growth are lower for the peer group than for tonies SE.

Peer Group – Key data

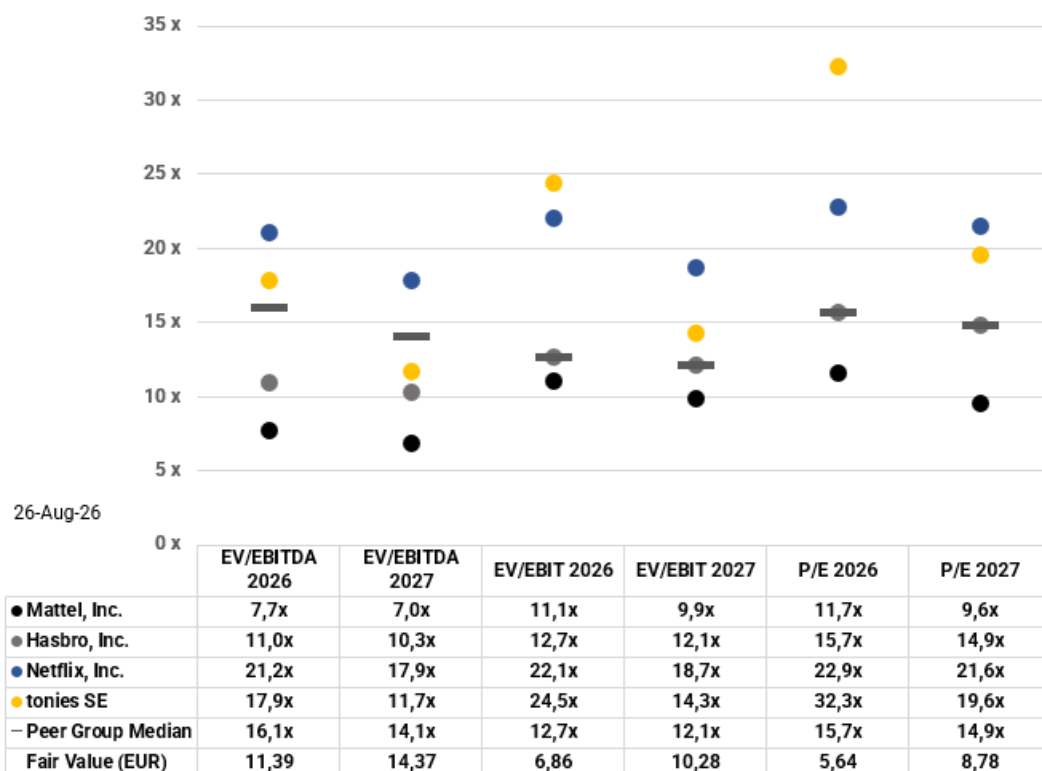


Source: FactSet, mwb research

Comparable company analysis operates under the assumption that similar companies will have similar valuation multiples. We use the following multiples: EV/EBITDA 2026, EV/EBITDA 2027, EV/EBIT 2026, EV/EBIT 2027, P/E 2026 and P/E 2027.

Applying these to tonies SE results in a range of fair values from EUR 5.64 to EUR 14.37.

Peer Group – Multiples and valuation

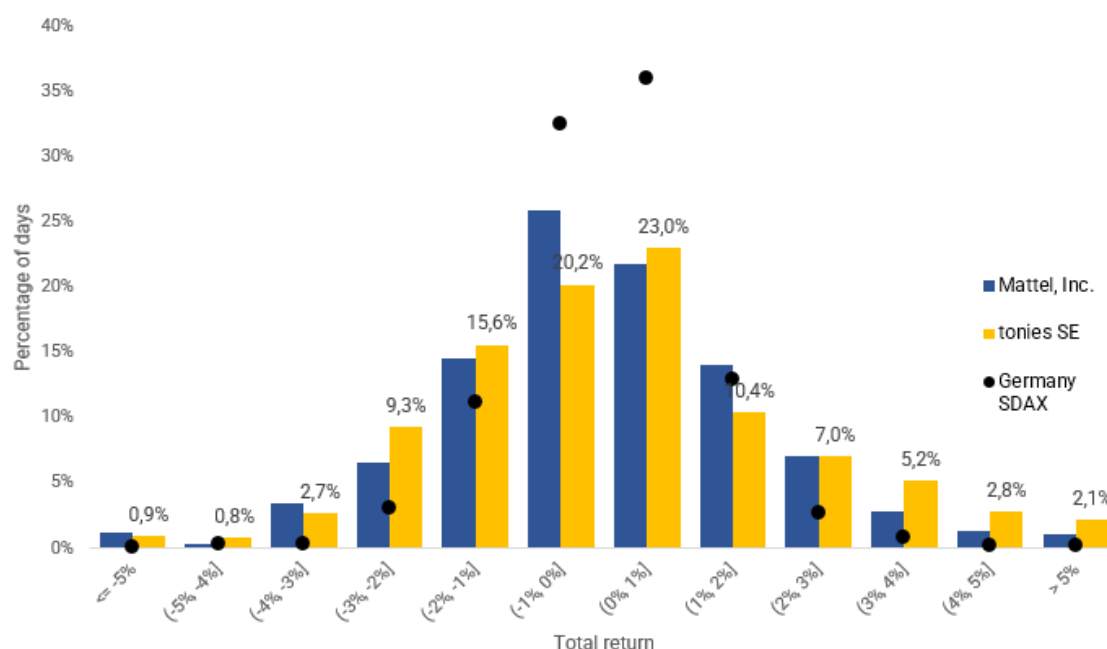


Source: FactSet, mwb research

Risk

The chart displays the **distribution of daily returns of tonies SE** over the last 3 years, compared to the same distribution for Mattel, Inc.. We have also included the distribution for the index Germany SDAX. The distribution gives a better understanding of risk than measures like volatility, which assume that log returns are normally distributed. In reality, they are skewed (down moves are larger) and have fat tails (large moves occur more often than predicted). Also, volatility treats up and down moves the same, while investors are more worried about down moves. For tonies SE, the worst day during the past 3 years was 15/04/2026 with a share price decline of -7.1%. The best day was 29/08/2025 when the share price increased by 14.1%.

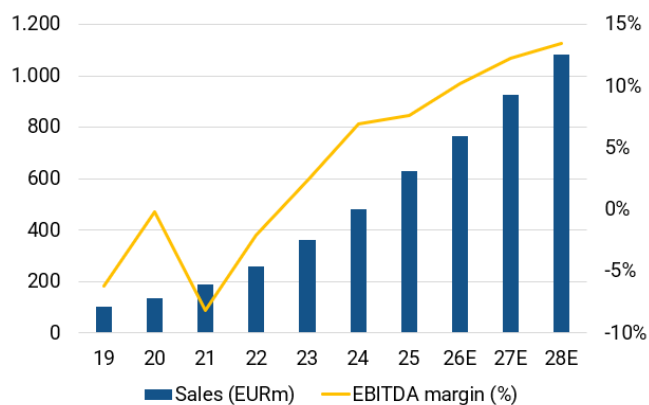
Risk – Daily Returns Distribution (trailing 3 years)



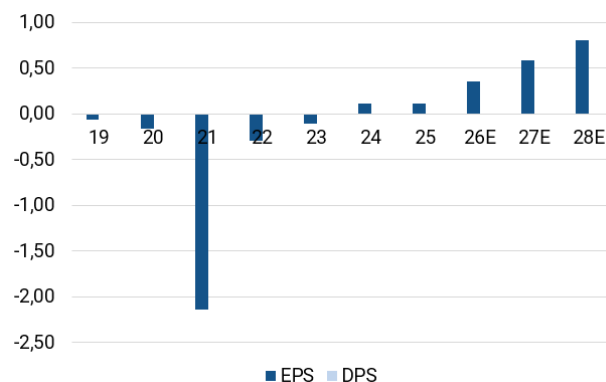
Source: FactSet, mwb research

Financials in six charts

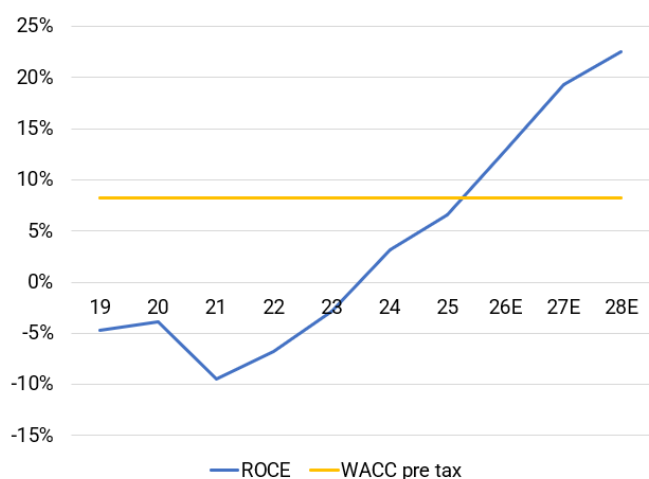
Sales vs. EBITDA margin development



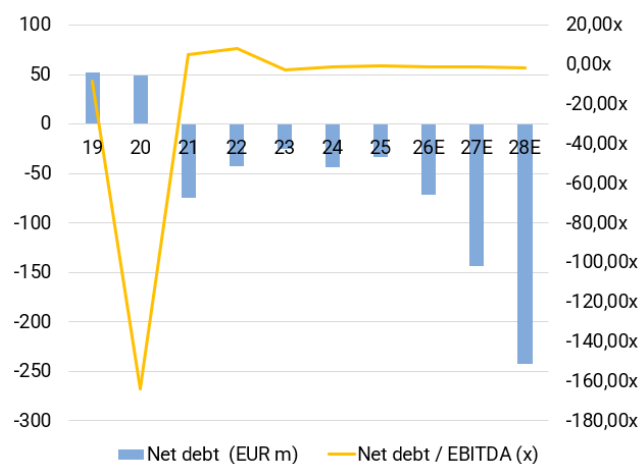
EPS, DPS in EUR & yoy EPS growth



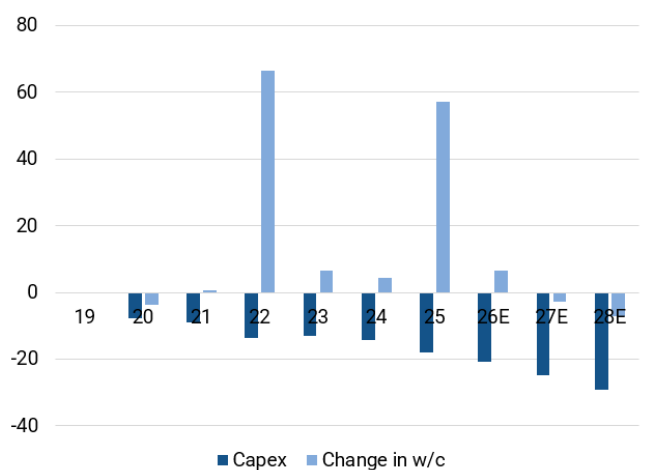
ROCE vs. WACC (pre tax)



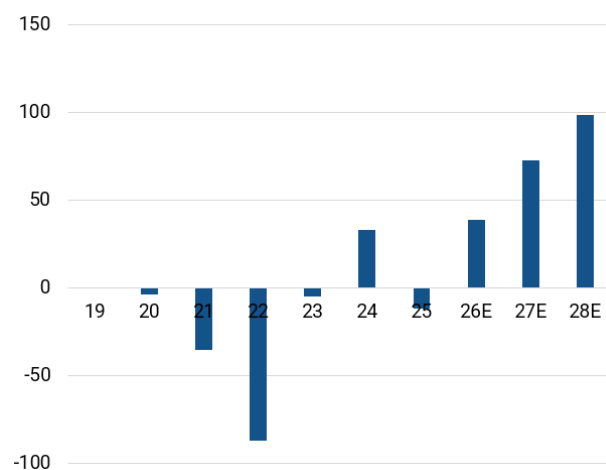
Net debt and net debt/EBITDA



Capex & chgn in w/c requirements in EURm



Free Cash Flow in EURm



Source: Company data; mwb research

Financials

Profit and loss (EURm)	2023	2024	2025	2026E	2027E	2028E
Net sales	360.9	480.5	630.3	765.0	924.2	1,084.1
Sales growth	39.7%	33.2%	31.2%	21.4%	20.8%	17.3%
Change in finished goods and work-in-process	-7.4	23.3	65.3	0.0	0.0	0.0
Total sales	353.5	503.8	695.7	765.0	924.2	1,084.1
Material expenses	129.7	203.9	299.8	275.5	324.1	367.7
Gross profit	223.8	299.9	395.9	489.5	600.1	716.4
Other operating income	8.1	14.9	6.3	11.5	18.5	10.8
Personnel expenses	48.6	53.7	70.7	75.0	87.8	97.6
Other operating expenses	174.7	227.7	283.2	348.1	417.7	483.5
EBITDA	8.7	33.4	48.3	77.9	113.0	146.2
Depreciation	4.3	4.9	5.1	6.2	5.8	6.1
EBITA	4.4	28.5	43.2	71.7	107.2	140.1
Amortisation of goodwill and intangible assets	15.2	15.9	15.3	14.7	14.8	15.3
EBIT	-10.8	12.7	27.8	57.0	92.5	124.7
Financial result	5.7	-7.7	-11.5	-1.5	-1.0	0.0
Recurring pretax income from continuing operations	-5.1	5.0	16.3	55.5	91.5	124.7
Extraordinary income/loss	0.0	0.0	0.0	0.0	0.0	0.0
Earnings before taxes	-5.1	5.0	16.3	55.5	91.5	124.7
Taxes	6.7	-8.0	3.2	13.9	22.9	31.2
Net income from continuing operations	-11.9	13.0	13.1	41.6	68.6	93.5
Result from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	-11.9	13.0	13.1	41.6	68.6	93.5
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0
Net profit (reported)	-11.9	13.0	13.1	41.6	68.6	93.5
Average number of shares	113.44	113.79	114.27	116.12	116.12	116.12
EPS reported	-0.10	0.11	0.11	0.36	0.59	0.81

Profit and loss (common size)	2023	2024	2025	2026E	2027E	2028E
Net sales	100%	100%	100%	100%	100%	100%
Change in finished goods and work-in-process	-2%	5%	10%	0%	0%	0%
Total sales	98%	105%	110%	100%	100%	100%
Material expenses	36%	42%	48%	36%	35%	34%
Gross profit	62%	62%	63%	64%	65%	66%
Other operating income	2%	3%	1%	2%	2%	1%
Personnel expenses	13%	11%	11%	10%	10%	9%
Other operating expenses	48%	47%	45%	45%	45%	45%
EBITDA	2%	7%	8%	10%	12%	13%
Depreciation	1%	1%	1%	1%	1%	1%
EBITA	1%	6%	7%	9%	12%	13%
Amortisation of goodwill and intangible assets	4%	3%	2%	2%	2%	1%
EBIT	-3%	3%	4%	7%	10%	12%
Financial result	2%	-2%	-2%	-0%	-0%	0%
Recurring pretax income from continuing operations	-1%	1%	3%	7%	10%	12%
Extraordinary income/loss	0%	0%	0%	0%	0%	0%
Earnings before taxes	-1%	1%	3%	7%	10%	12%
Taxes	2%	-2%	1%	2%	2%	3%
Net income from continuing operations	-3%	3%	2%	5%	7%	9%
Result from discontinued operations (net of tax)	0%	0%	0%	0%	0%	0%
Net income	-3%	3%	2%	5%	7%	9%
Minority interest	0%	0%	0%	0%	0%	0%
Net profit (reported)	-3%	3%	2%	5%	7%	9%

Source: Company data; mwb research

Balance sheet (EURm)	2023	2024	2025	2026E	2027E	2028E
Intangible assets (exl. Goodwill)	108.6	103.9	99.5	100.1	103.8	110.2
Goodwill	162.2	162.2	162.2	162.2	162.2	162.2
Property, plant and equipment	12.0	10.1	12.4	11.5	12.2	13.7
Financial assets	0.1	11.2	8.0	8.0	8.0	8.0
FIXED ASSETS	282.8	287.4	282.1	281.9	286.3	294.1
Inventories	76.1	89.1	151.8	151.0	164.3	171.3
Accounts receivable	49.1	76.9	100.5	121.6	146.9	172.3
Other current assets	25.1	17.7	15.0	15.0	15.0	15.0
Liquid assets	59.3	87.4	87.8	93.5	155.9	242.1
Deferred taxes	0.0	0.0	0.0	0.0	0.0	0.0
Deferred charges and prepaid expenses	0.0	0.0	0.0	0.0	0.0	0.0
CURRENT ASSETS	209.6	271.1	355.1	381.0	482.0	600.6
TOTAL ASSETS	492.4	558.5	637.3	662.9	768.3	894.7
SHAREHOLDERS EQUITY	325.4	346.4	356.5	398.2	466.8	560.3
MINORITY INTEREST	0.0	0.0	0.0	0.0	0.0	0.0
Long-term debt	12.2	19.3	13.2	12.2	12.2	0.0
Provisions for pensions and similar obligations	6.8	1.3	1.8	0.0	0.0	0.0
Other provisions	24.3	25.3	21.9	26.8	32.3	37.9
Non-current liabilities	43.3	45.9	36.9	39.0	44.5	37.9
short-term liabilities to banks	22.2	24.4	41.8	10.0	0.0	0.0
Accounts payable	38.9	75.5	110.6	101.9	119.9	136.0
Advance payments received on orders	0.0	0.0	0.0	0.0	0.0	0.0
Other liabilities (incl. from lease and rental contracts)	62.6	48.8	72.9	91.8	110.9	130.1
Deferred taxes	0.0	4.2	2.2	2.2	2.2	2.2
Deferred income	0.0	13.2	16.4	19.9	24.0	28.2
Current liabilities	123.8	166.2	243.8	225.8	257.0	296.4
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	492.4	558.5	637.3	662.9	768.3	894.7

Balance sheet (common size)	2023	2024	2025	2026E	2027E	2028E
Intangible assets (excl. Goodwill)	22%	19%	16%	15%	14%	12%
Goodwill	33%	29%	25%	24%	21%	18%
Property, plant and equipment	2%	2%	2%	2%	2%	2%
Financial assets	0%	2%	1%	1%	1%	1%
FIXED ASSETS	57%	51%	44%	43%	37%	33%
Inventories	15%	16%	24%	23%	21%	19%
Accounts receivable	10%	14%	16%	18%	19%	19%
Other current assets	5%	3%	2%	2%	2%	2%
Liquid assets	12%	16%	14%	14%	20%	27%
Deferred taxes	0%	0%	0%	0%	0%	0%
Deferred charges and prepaid expenses	0%	0%	0%	0%	0%	0%
CURRENT ASSETS	43%	49%	56%	57%	63%	67%
TOTAL ASSETS	100%	100%	100%	100%	100%	100%
SHAREHOLDERS EQUITY	66%	62%	56%	60%	61%	63%
MINORITY INTEREST	0%	0%	0%	0%	0%	0%
Long-term debt	2%	3%	2%	2%	2%	0%
Provisions for pensions and similar obligations	1%	0%	0%	0%	0%	0%
Other provisions	5%	5%	3%	4%	4%	4%
Non-current liabilities	9%	8%	6%	6%	6%	4%
short-term liabilities to banks	5%	4%	7%	2%	0%	0%
Accounts payable	8%	14%	17%	15%	16%	15%
Advance payments received on orders	0%	0%	0%	0%	0%	0%
Other liabilities (incl. from lease and rental contracts)	13%	9%	11%	14%	14%	15%
Deferred taxes	0%	1%	0%	0%	0%	0%
Deferred income	0%	2%	3%	3%	3%	3%
Current liabilities	25%	30%	38%	34%	33%	33%
TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	100%	100%	100%	100%	100%	100%

Source: Company data; mwb research

Cash flow statement (EURm)	2023	2024	2025	2026E	2027E	2028E
Net profit/loss	-11.8	13.1	13.1	41.6	68.6	93.5
Depreciation of fixed assets (incl. leases)	4.3	4.9	5.1	6.2	5.8	6.1
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	15.2	15.9	15.3	14.7	14.8	15.3
Others	6.9	17.6	29.5	3.1	5.6	5.6
Cash flow from operations before changes in w/c	14.6	51.4	63.0	65.6	94.7	120.6
Increase/decrease in inventory	8.3	-13.0	-68.4	0.9	-13.3	-7.0
Increase/decrease in accounts receivable	-14.3	-27.9	-29.1	-21.1	-25.3	-25.4
Increase/decrease in accounts payable	-0.5	36.6	40.5	-8.7	18.0	16.1
Increase/decrease in other w/c positions	0.0	0.0	0.0	22.4	23.2	23.3
Increase/decrease in working capital	-6.5	-4.3	-57.1	-6.5	2.6	7.1
Cash flow from operating activities	8.1	47.2	5.9	59.1	97.3	127.7
CAPEX	-13.0	-14.1	-17.8	-20.7	-25.0	-29.3
Payments for acquisitions	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	0.1	0.0	0.0	0.0	0.0	0.0
Income from asset disposals	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from investing activities	-12.9	-14.1	-17.8	-20.7	-25.0	-29.3
Cash flow before financing	-4.8	33.1	-11.9	38.4	72.4	98.4
Increase/decrease in debt position	15.0	-8.5	13.8	-32.8	-10.0	-12.2
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	2.0	3.2	0.0	0.0	0.0
Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0
Others	-3.4	-2.6	-1.4	0.0	0.0	0.0
Effects of exchange rate changes on cash	-2.5	4.2	-3.3	0.0	0.0	0.0
Cash flow from financing activities	9.1	-4.9	12.4	-32.8	-10.0	-12.2
Increase/decrease in liquid assets	4.3	28.1	0.5	5.6	62.4	86.2
Liquid assets at end of period	59.3	87.4	87.9	93.5	155.9	242.1

Source: Company data; mwb research

Regional sales split (EURm)	2023	2024	2025	2026E	2027E	2028E
Domestic	166.0	184.3	213.8	224.5	235.7	240.4
Europe (ex domestic)	0.0	0.0	0.0	0.0	0.0	0.0
The Americas	139.9	210.4	275.7	363.4	448.2	525.8
Asia	0.0	0.0	0.0	0.0	0.0	0.0
Rest of World	54.7	85.9	140.8	177.2	240.2	317.9
Total sales	360.9	480.5	630.3	765.0	924.2	1,084.1

Regional sales split (common size)	2023	2024	2025	2026E	2027E	2028E
Domestic	46.0%	38.4%	33.9%	29.3%	25.5%	22.2%
Europe (ex domestic)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
The Americas	38.8%	43.8%	43.7%	47.5%	48.5%	48.5%
Asia	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rest of World	15.2%	17.9%	22.3%	23.2%	26.0%	29.3%
Total sales	100%	100%	100%	100%	100%	100%

Source: Company data; mwb research

Ratios	2023	2024	2025	2026E	2027E	2028E
Per share data						
Earnings per share reported	-0.10	0.11	0.11	0.36	0.59	0.81
Cash flow per share	0.03	0.37	0.01	0.46	0.79	1.05
Book value per share	2.87	3.04	3.12	3.43	4.02	4.83
Dividend per share	0.00	0.00	0.00	0.00	0.00	0.00
Valuation						
P/E	-110.8x	101.1x	100.9x	32.3x	19.6x	14.4x
P/CF	342.8x	31.2x	1,689.9x	25.4x	14.7x	11.1x
P/BV	4.0x	3.8x	3.7x	3.4x	2.9x	2.4x
Dividend yield (%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FCF yield (%)	0.3%	3.2%	0.1%	3.9%	6.8%	9.0%
EV/Sales	3.7x	2.7x	2.1x	1.7x	1.3x	1.0x
EV/EBITDA	153.3x	39.0x	27.2x	16.3x	10.6x	7.5x
EV/EBIT	-122.6x	102.9x	47.2x	22.3x	13.0x	8.8x
Income statement (EURm)						
Sales	360.9	480.5	630.3	765.0	924.2	1,084.1
yoy chg in %	39.7%	33.2%	31.2%	21.4%	20.8%	17.3%
Gross profit	223.8	299.9	395.9	489.5	600.1	716.4
Gross margin in %	62.0%	62.4%	62.8%	64.0%	64.9%	66.1%
EBITDA	8.7	33.4	48.3	77.9	113.0	146.2
EBITDA margin in %	2.4%	7.0%	7.7%	10.2%	12.2%	13.5%
EBIT	-10.8	12.7	27.8	57.0	92.5	124.7
EBIT margin in %	-3.0%	2.6%	4.4%	7.5%	10.0%	11.5%
Net profit	-11.9	13.0	13.1	41.6	68.6	93.5
Cash flow statement (EURm)						
CF from operations	8.1	47.2	5.9	59.1	97.3	127.7
Capex	-13.0	-14.1	-17.8	-20.7	-25.0	-29.3
Maintenance Capex	4.3	4.9	5.1	6.2	5.8	6.1
Free cash flow	-4.9	33.1	-11.9	38.4	72.4	98.4
Balance sheet (EURm)						
Intangible assets	270.8	266.1	261.7	262.3	266.0	272.4
Tangible assets	12.0	10.1	12.4	11.5	12.2	13.7
Shareholders' equity	325.4	346.4	356.5	398.2	466.8	560.3
Pension provisions	6.8	1.3	1.8	0.0	0.0	0.0
Liabilities and provisions	65.5	70.3	78.7	49.0	44.5	37.9
Net financial debt	-24.9	-43.7	-32.9	-71.3	-143.7	-242.1
w/c requirements	86.2	90.5	141.7	170.6	191.3	207.5
Ratios						
ROE	-3.6%	3.8%	3.7%	10.5%	14.7%	16.7%
ROCE	-2.8%	3.0%	6.4%	12.8%	18.1%	20.8%
Net gearing	-7.6%	-12.6%	-9.2%	-17.9%	-30.8%	-43.2%
Net debt / EBITDA	-2.9x	-1.3x	-0.7x	-0.9x	-1.3x	-1.7x

Source: Company data; mwb research

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