

# HelloFresh SE

Germany | Food & Beverage | MCap EUR 904m

12 February 2026

UPDATE



Revenue momentum still absent; PT down, BUY maintained.

**BUY** (BUY)

|                     |                         |
|---------------------|-------------------------|
| <b>Target price</b> | <b>EUR 7.00</b> (10.00) |
| Current price       | EUR 5.48                |
| Up/downside         | 27.8%                   |

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## What's it all about?

HelloFresh's FY25 preliminary results show improving profitability but continued weakness in revenue momentum. Net revenue of EUR 6.76bn (-9% cc) and AEBITDA of EUR 423m were broadly in line with guidance, with Meal Kits margins recovering to 13.5% on the back of cost discipline. However, Q4 revenues declined by 14-15% yoy and demand trends remain subdued, particularly in Ready-to-Eat. Management signaled higher reinvestments for 2026 and announced exits from Italy and Spain, while January trading showed no clear improvement. We lower our price target from EUR 10.00 to EUR 7.00, reflecting slower revenue normalization, flatter margin improvement, and higher volatility, while maintaining our BUY rating.

**MAIN AUTHOR**

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# HelloFresh SE

Germany | Food & Beverage | MCap EUR 904m | EV EUR 1,232m

**BUY** (BUY)

**Target price**  
Current price  
Up/downside

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EUR 5.48  
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## Revenue momentum still absent; PT down, BUY maintained.

**FY25 prelims mixed.** HelloFresh (HF) published preliminary FY25 results, reporting net revenue of EUR 6.76bn (-9% cc; -11.8% reported) and AEBITDA of EUR 423m (+14% cc), broadly in line with guidance. The figures confirm further progress on profitability but point to a weak fourth quarter, with Q4 revenues declining by approximately 14-15% yoy. Notably, the Meal Kits segment delivered an AEBITDA margin of around 13.5%, returning to pandemic-era levels and underscoring the impact of the efficiency program and improved cost discipline.

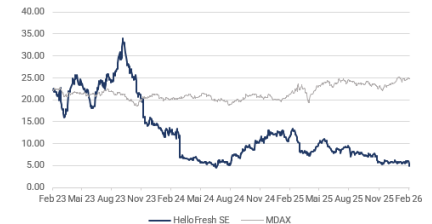
**Top-line recovery still elusive.** Despite the margin recovery, top-line dynamics remain clearly below prior expectations. Sequential trends in Meal Kits have stabilized, but this reflects a deceleration of declines, as Ready-to-Eat continues to recover more slowly than anticipated. This suggests that demand momentum has yet to meaningfully reaccelerate. In addition, FX headwinds further amplified the reported revenue decline, adding pressure to already soft volume trends.

**Reinvestment ahead of visible growth.** HF provided initial color on 2026, signaling a step-up in investments behind the "Refresh" product initiative. While early customer indicators appear constructive, we see a risk that increased spending ahead of a visible revenue inflection could result in another transitional year, with margin volatility persisting. Also, management announced the exit from Italy and Spain, citing weaker-than-expected traction in these markets and a renewed focus on core regions; the withdrawal may entail additional restructuring charges. Early January trading suggests no immediate improvement in revenue trends, with extreme weather in key markets weighing on deliveries and short-term profitability. Formal 2026 guidance will be provided in March.

**Conclusion.** The preliminary results raised renewed concerns around revenue momentum and the timing of a sustained demand recovery. While the improved margin profile confirms that the operational reset is progressing, the path back to consistent top-line growth appears longer than previously assumed. We therefore adjust our estimates to reflect slower revenue normalization, a flatter margin trajectory and higher sector volatility, increasing our unlevered beta to 1.35 and moderating medium-term growth and profitability assumptions. As a result, we lower our price target from EUR 10.00 to EUR 7.00. The rating remains a BUY.

| HelloFresh SE       | 2022  | 2023  | 2024  | 2025E   | 2026E | 2027E |
|---------------------|-------|-------|-------|---------|-------|-------|
| Sales               | 7,607 | 7,597 | 7,661 | 6,757   | 6,555 | 6,620 |
| Growth yoy          | 26.9% | -0.1% | 0.9%  | -11.8%  | -3.0% | 1.0%  |
| EBITDA              | 396   | 329   | 87    | 338     | 378   | 395   |
| EBIT                | 230   | 109   | -177  | -7      | 121   | 139   |
| Net profit          | 127   | 19    | -136  | -31     | 63    | 76    |
| Net debt (net cash) | 162   | 272   | 328   | 351     | 341   | 231   |
| Net debt/EBITDA     | 0.4x  | 0.8x  | 3.8x  | 1.0x    | 0.9x  | 0.6x  |
| EPS reported        | 0.74  | 0.11  | -0.83 | -0.19   | 0.38  | 0.46  |
| DPS                 | 0.00  | 0.00  | 0.00  | 0.00    | 0.00  | 0.00  |
| Dividend yield      | 0.0%  | 0.0%  | 0.0%  | 0.0%    | 0.0%  | 0.0%  |
| Gross profit margin | 63.4% | 61.9% | 62.4% | 61.4%   | 62.3% | 62.5% |
| EBITDA margin       | 5.2%  | 4.3%  | 1.1%  | 5.0%    | 5.8%  | 6.0%  |
| EBIT margin         | 3.0%  | 1.4%  | -2.3% | -0.1%   | 1.8%  | 2.1%  |
| ROCE                | 13.9% | 6.1%  | -9.9% | -0.4%   | 8.0%  | 8.8%  |
| EV/EBITDA           | 2.7x  | 3.6x  | 14.2x | 3.7x    | 3.3x  | 2.9x  |
| EV/EBIT             | 4.6x  | 10.8x | -7.0x | -185.7x | 10.3x | 8.2x  |
| PER                 | 7.4x  | 48.6x | -6.6x | -28.9x  | 14.5x | 11.9x |
| FCF yield           | 20.3% | 24.2% | -6.1% | -4.5%   | 6.1%  | 9.8%  |

Source: Company data, mwb research



Source: Company data, mwb research

**High/low 52 weeks** 13.92 / 5.20  
**Price/Book Ratio** 1.0x

**Ticker / Symbols**

ISIN DE000A161408  
WKN A16140  
Bloomberg HFG:GR

### Changes in estimates

|       |     | Sales | EBIT   | EPS    |
|-------|-----|-------|--------|--------|
| 2025E | old | 6,857 | -7     | -0.19  |
|       | Δ   | -1.5% | na%    | na%    |
| 2026E | old | 6,925 | 163    | 0.56   |
|       | Δ   | -5.4% | -25.5% | -32.9% |
| 2027E | old | 7,064 | 173    | 0.61   |
|       | Δ   | -6.3% | -19.7% | -24.9% |

### Key share data

Number of shares: (in m pcs) 165.00  
Book value per share: (in EUR) 5.40  
Ø trading vol.: (12 months) 1,317,724

### Major shareholders

Active Ownership 8.4%  
DSR Ventures 6.2%  
Treasury 5.9%  
Free Float 79.5%

### Company description

HelloFresh SE provides personalized, home-delivered meal kits and ready-to-eat meals (RTE). The company operates numerous brands, such as HelloFresh, Factor, EveryPlate Green Chef, Youfoodz, Chop Shop, as well as the pet food brand Pets Table. Business activities are spread over 18 markets, such as the USA and Canada, Western, Central and Southern Europe, Scandinavia, as well as Australia.

The following table displays the quarterly performance of **HelloFresh SE**:

| P&L data           | Q4 2023 | Q1 2024 | Q2 2024 | Q3 2024 | Q4 2024 | Q1 2025 | Q2 2025 | Q3 2025 |
|--------------------|---------|---------|---------|---------|---------|---------|---------|---------|
| Sales              | 1,859.0 | 2,073.5 | 1,950.8 | 1,828.4 | 1,808.5 | 1,930.7 | 1,699.6 | 1,581.5 |
| yoy growth in %    | -0.8%   | 2.8%    | 1.7%    | 1.4%    | -2.7%   | -6.9%   | -12.9%  | -13.5%  |
| Gross profit       | 1,125.0 | 1,207.8 | 1,137.0 | 1,062.5 | 926.2   | 1,196.5 | 1,003.6 | 893.7   |
| Gross margin in %  | 60.5%   | 58.2%   | 58.3%   | 58.1%   | 51.2%   | 62.0%   | 59.0%   | 56.5%   |
| EBITDA             | 85.3    | -2.5    | 105.0   | 54.9    | 110.8   | 24.7    | 128.3   | 31.1    |
| EBITDA margin in % | 4.6%    | -0.1%   | 5.4%    | 3.0%    | 6.1%    | 1.3%    | 7.5%    | 2.0%    |
| EBIT               | 21.4    | -81.6   | 10.3    | -13.7   | -91.5   | -127.5  | 66.4    | -39.9   |
| EBIT margin in %   | 1.2%    | -3.9%   | 0.5%    | -0.7%   | -5.1%   | -6.6%   | 3.9%    | -2.5%   |
| EBT                | 13.6    | -86.5   | 14.3    | -49.8   | -57.4   | -144.1  | 38.9    | -45.3   |
| taxes paid         | 25.0    | -2.7    | 5.4     | -16.2   | -29.0   | -20.4   | 25.6    | 4.1     |
| tax rate in %      | 183.8%  | 3.1%    | 37.8%   | 32.5%   | 50.5%   | 14.2%   | 65.8%   | -9.1%   |
| net profit         | -10.9   | -83.9   | 9.1     | -33.3   | -28.2   | -123.7  | 13.3    | -49.2   |
| yoy growth in %    | -131.9% | 234.3%  | -86.3%  | 197.3%  | 158.7%  | 47.4%   | 46.2%   | 47.7%   |
| EPS                | -0.06   | -0.49   | 0.05    | -0.20   | -0.17   | -0.77   | 0.08    | -0.32   |

Source: Company data; mwb research

# Investment case in six charts

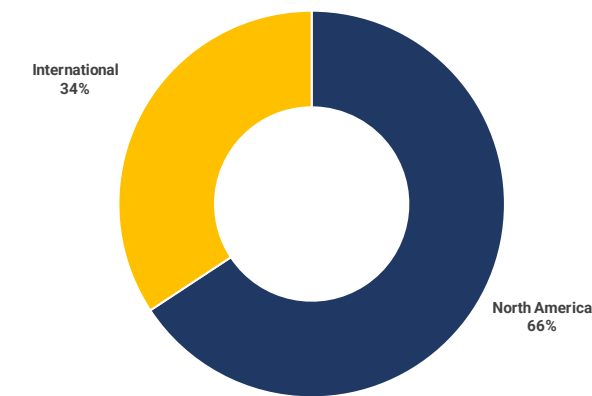
## Brand family



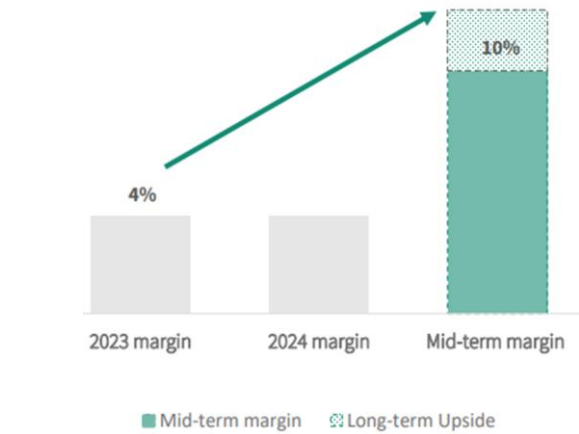
## Product samples



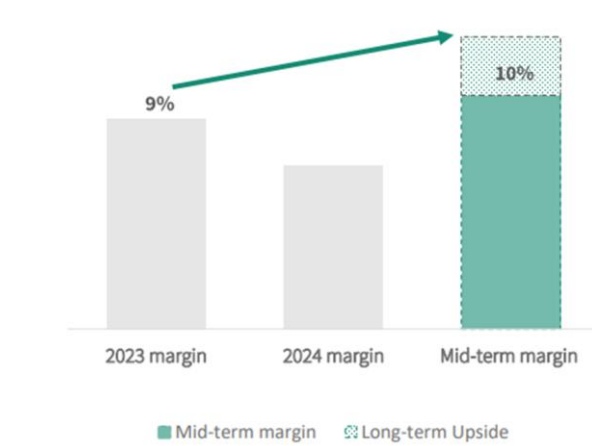
## Segmental breakdown in %



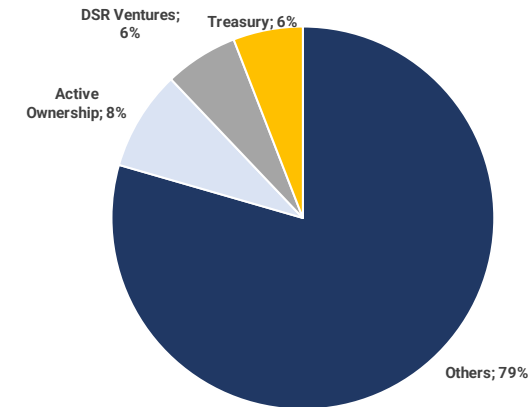
## Long-term AEBITDA profile RTE



## Long-term AEBITDA meal kits



## Major Shareholders



Source: Company data; mwb research

## DCF Model

**Top-line growth:** We expect HelloFresh SE to grow revenues at a CAGR of 0.7% between 2025E and 2032E. The long-term growth rate is set at 2.0%.

**WACC.** Starting point is a historical equity beta of 1.84. Unlevering and correcting for mean reversion yields an asset beta of 1.35. Combined with a risk-free rate of 2.0% and an equity risk premium of 6.0% this yields cost of equity of 13.1%. With pre-tax cost of borrowing at 5.0%, a tax rate of 25% and target debt/equity of 0.5 this results in a long-term WACC of 10.0%.

| DCF per share derived from          |              |
|-------------------------------------|--------------|
| Total present value                 | 1,279        |
| Mid-year adj. total present value   | 1,342        |
| Net debt / cash at start of year    | 328          |
| Financial assets                    | 133          |
| Provisions and off b/s debt         | na           |
| Equity value                        | 1,146        |
| No. of shares outstanding           | 165.0        |
| <b>Discounted cash flow / share</b> | <b>6.95</b>  |
| <b>upside/(downside)</b>            | <b>26.8%</b> |
| <b>Share price</b>                  | <b>5.48</b>  |

| DCF avg. growth and earnings assumptions           |       |
|----------------------------------------------------|-------|
| Planning horizon avg. revenue growth (2025E-2032E) | 0.7%  |
| Terminal value growth (2032E - infinity)           | 2.0%  |
| Terminal year ROCE                                 | 7.7%  |
| Terminal year WACC                                 | 10.0% |
| Terminal WACC derived from                         |       |
| Cost of borrowing (before taxes)                   | 5.0%  |
| Long-term tax rate                                 | 25%   |
| Equity beta                                        | 1.84  |
| Unlevered beta (industry or company)               | 1.35  |
| Target debt / equity                               | 0.5   |
| Relevered beta                                     | 1.86  |
| Risk-free rate                                     | 2.0%  |
| Equity risk premium                                | 6.0%  |
| Cost of equity                                     | 13.1% |

| Change in WACC<br>(%points) | Long term growth |      |      |      |      | Share of present value |       |
|-----------------------------|------------------|------|------|------|------|------------------------|-------|
|                             | 1.0%             | 1.5% | 2.0% | 2.5% | 3.0% |                        |       |
| 2.0%                        | 5.4              | 5.5  | 5.7  | 5.8  | 6.0  | 2025E-2028E            | 32.8% |
| 1.0%                        | 5.9              | 6.1  | 6.2  | 6.4  | 6.7  | 2029E-2032E            | 19.9% |
| 0.0%                        | 6.5              | 6.7  | 6.9  | 7.2  | 7.5  | terminal value         | 47.3% |
| -1.0%                       | 7.2              | 7.5  | 7.9  | 8.2  | 8.7  |                        |       |
| -2.0%                       | 8.2              | 8.6  | 9.1  | 9.6  | 10.3 |                        |       |



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## FCF Yield Model

Due to the fact that companies rarely bear sufficient resemblance to peers in terms of geographical exposure, size or competitive strength and in order to adjust for the pitfalls of weak long-term visibility, an Adjusted Free Cash Flow analysis (Adjusted FCF) has been conducted.

**The adjusted Free Cash Flow Yield results in a fair value between EUR 2.86 per share based on 2025E and EUR 14.29 per share on 2029E estimates.**

The main driver of this model is the level of return available to a controlling investor, influenced by the cost of that investors' capital (opportunity costs) and the purchase price – in this case the enterprise value of the company. Here, the adjusted FCF yield is used as a proxy for the required return and is defined as EBITDA less minority interest, taxes and investments required to maintain existing assets (maintenance capex).

| FCF yield in EURm                  | 2025E         | 2026E         | 2027E         | 2028E         | 2029E         |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|
| <b>EBITDA</b>                      | <b>338</b>    | <b>378</b>    | <b>395</b>    | <b>396</b>    | <b>398</b>    |
| - Maintenance capex                | 300           | 213           | 213           | 212           | 212           |
| - Minorities                       | -0            | 1             | 1             | 1             | 1             |
| - tax expenses                     | -11           | 21            | 26            | 26            | 26            |
| <b>= Adjusted FCF</b>              | <b>48</b>     | <b>143</b>    | <b>156</b>    | <b>157</b>    | <b>158</b>    |
| <b>Actual Market Cap</b>           | <b>871</b>    | <b>871</b>    | <b>871</b>    | <b>871</b>    | <b>871</b>    |
| + Net debt (cash)                  | 351           | 341           | 231           | 129           | 35            |
| + Pension provisions               | 0             | 0             | 0             | 0             | 0             |
| + Off b/s financing                | 0             | 0             | 0             | 0             | 0             |
| - Financial assets                 | 133           | 133           | 133           | 133           | 133           |
| - Acc. dividend payments           | 0             | 0             | 0             | 0             | 0             |
| <i>EV Reconciliations</i>          | 218           | 208           | 98            | -4            | -98           |
| <b>= Actual EV'</b>                | <b>1,089</b>  | <b>1,079</b>  | <b>969</b>    | <b>867</b>    | <b>773</b>    |
| <b>Adjusted FCF yield</b>          | <b>4.4%</b>   | <b>13.3%</b>  | <b>16.1%</b>  | <b>18.1%</b>  | <b>20.5%</b>  |
| base hurdle rate                   | 7.0%          | 7.0%          | 7.0%          | 7.0%          | 7.0%          |
| ESG adjustment                     | 0.0%          | 0.0%          | 0.0%          | 0.0%          | 0.0%          |
| adjusted hurdle rate               | 7.0%          | 7.0%          | 7.0%          | 7.0%          | 7.0%          |
| <b>Fair EV</b>                     | <b>689</b>    | <b>2,044</b>  | <b>2,225</b>  | <b>2,237</b>  | <b>2,260</b>  |
| - <i>EV Reconciliations</i>        | 218           | 208           | 98            | -4            | -98           |
| <b>Fair Market Cap</b>             | <b>471</b>    | <b>1,836</b>  | <b>2,126</b>  | <b>2,241</b>  | <b>2,358</b>  |
| No. of shares (million)            | 165           | 165           | 165           | 165           | 165           |
| <b>Fair value per share in EUR</b> | <b>2.86</b>   | <b>11.13</b>  | <b>12.89</b>  | <b>13.58</b>  | <b>14.29</b>  |
| <b>Premium (-) / discount (+)</b>  | <b>-47.9%</b> | <b>103.1%</b> | <b>135.3%</b> | <b>148.0%</b> | <b>160.9%</b> |

| Sensitivity analysis fair value |             |          |           |           |           |
|---------------------------------|-------------|----------|-----------|-----------|-----------|
| Adjusted hurdle rate            | 5.0%        | 5        | 16        | 18        | 19        |
|                                 | 6.0%        | 4        | 13        | 15        | 16        |
|                                 | <b>7.0%</b> | <b>3</b> | <b>11</b> | <b>13</b> | <b>14</b> |
|                                 | 8.0%        | 2        | 10        | 11        | 12        |
|                                 | 9.0%        | 2        | 8         | 10        | 11        |

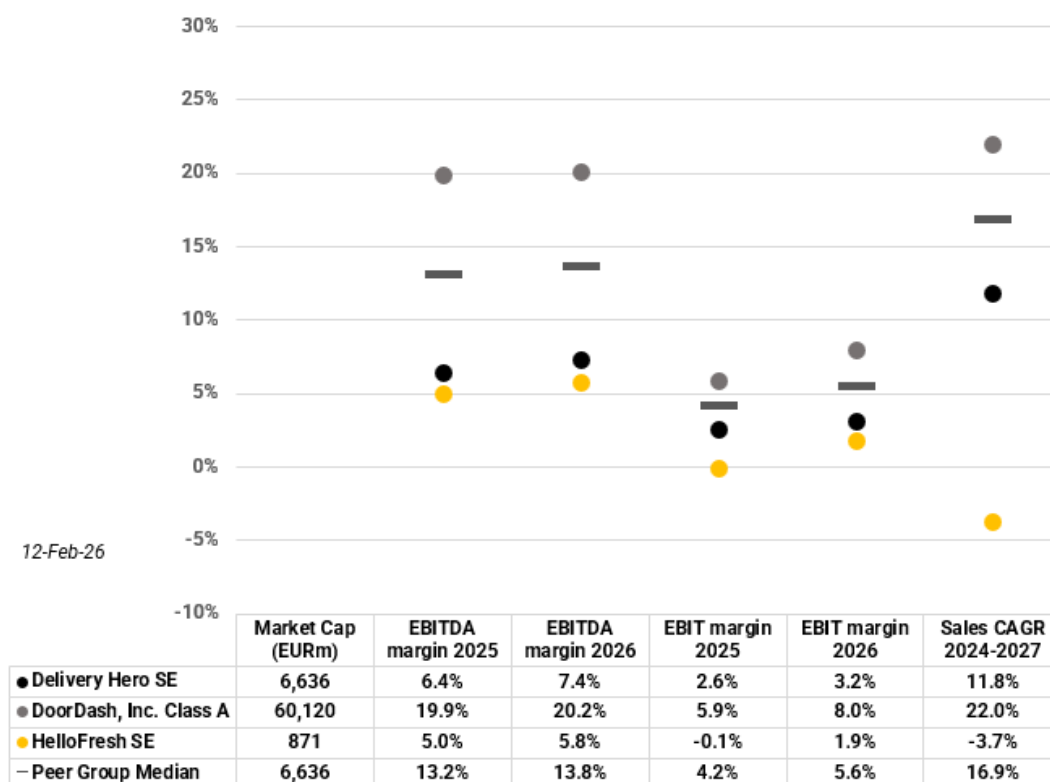
Source: Company data; mwb research

Simply put, the model assumes that investors require companies to generate a minimum return on the investor's purchase price. The required after-tax return equals the model's hurdle rate of 7.0%. Anything less suggests the stock is expensive; anything more suggests the stock is cheap. **ESG adjustments might be applicable. A high score indicates high awareness for environmental, social or governance issues and thus might lower the overall risk an investment in the company might carry. A low score on the contrary might increase the risk of an investment and might therefore trigger a higher required hurdle rate.**

## Peer group analysis

A peer group or comparable company (“comps”) analysis is a methodology that calculates a company’s relative value – how much it should be worth based on how it compares to other similar companies. Given that **HelloFresh SE** differs quite significantly in terms of size, focus, financial health and growth trajectory, we regard our peer group analysis merely as a support for other valuation methods. The peer group of HelloFresh SE consists of the stocks displayed in the graphs below. As of 12 February 2026 the median market cap of the peer group was EUR 6,636m, compared to EUR 904m for HelloFresh SE. In the period under review, the peer group was more profitable than HelloFresh SE. The expectations for sales growth are higher for the peer group than for HelloFresh SE.

### Peer Group – Key data

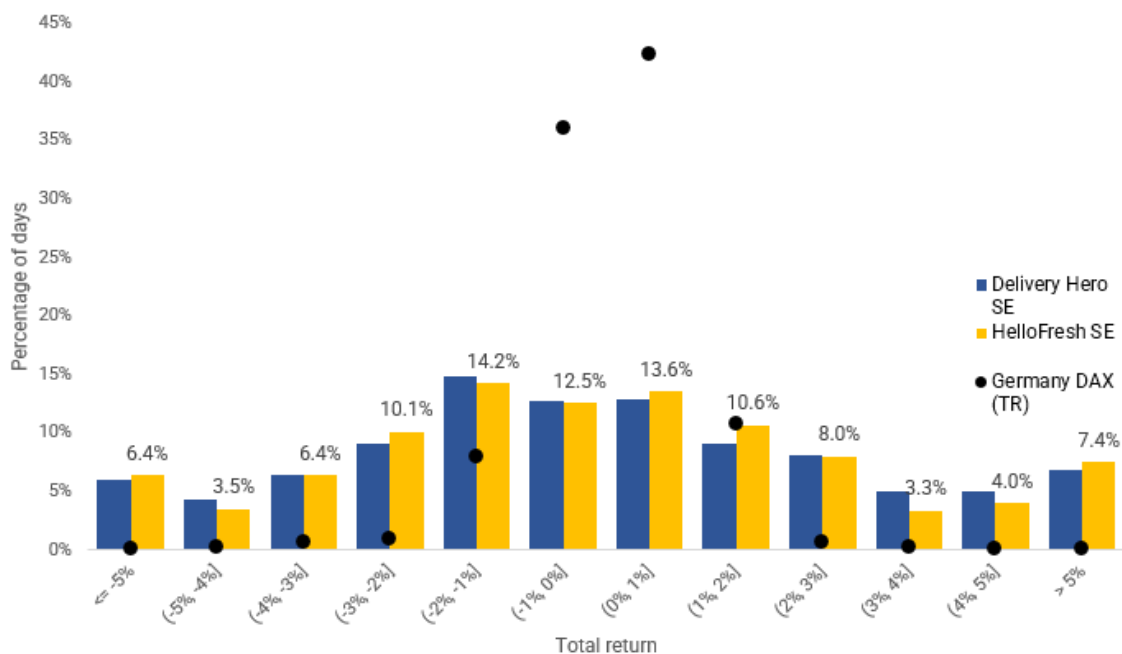


Source: FactSet, mwb research

## Risk

The chart displays the **distribution of daily returns of HelloFresh SE** over the last 3 years, compared to the same distribution for Delivery Hero SE. We have also included the distribution for the index Germany DAX (TR). The distribution gives a better understanding of risk than measures like volatility, which assume that log returns are normally distributed. In reality, they are skewed (down moves are larger) and have fat tails (large moves occur more often than predicted). Also, volatility treats up and down moves the same, while investors are more worried about down moves. For HelloFresh SE, the worst day during the past 3 years was 08/03/2024 with a share price decline of -42.1%. The best day was 25/10/2024 when the share price increased by 20.1%.

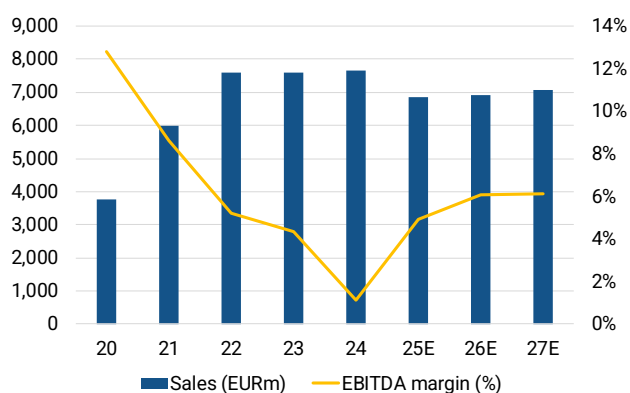
### Risk – Daily Returns Distribution (trailing 3 years)



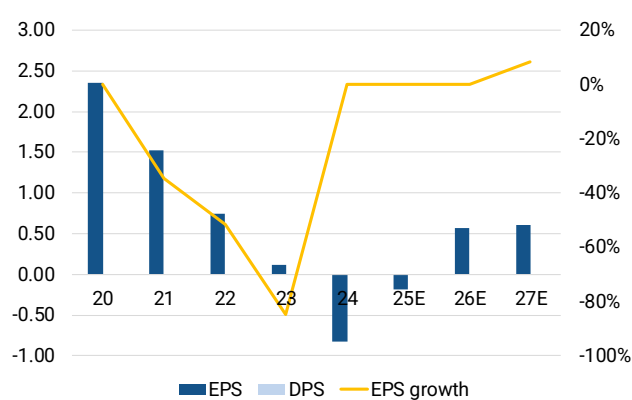
Source: FactSet, mwb research

## Financials in six charts

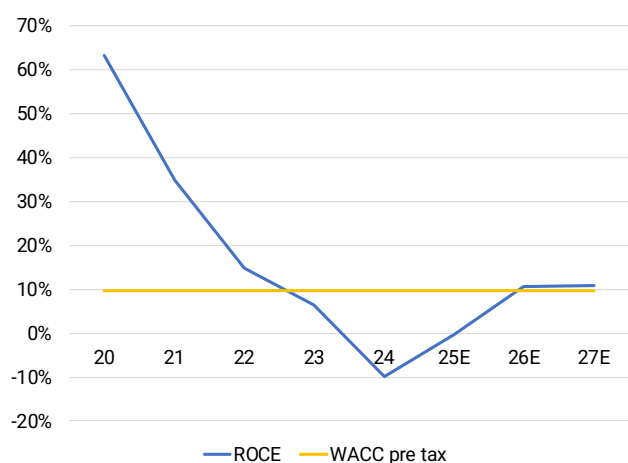
**Sales vs. EBITDA margin development**



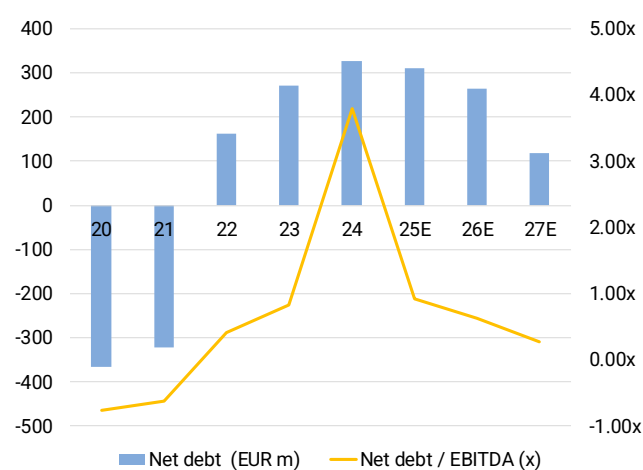
**EPS, DPS in EUR & yoy EPS growth**



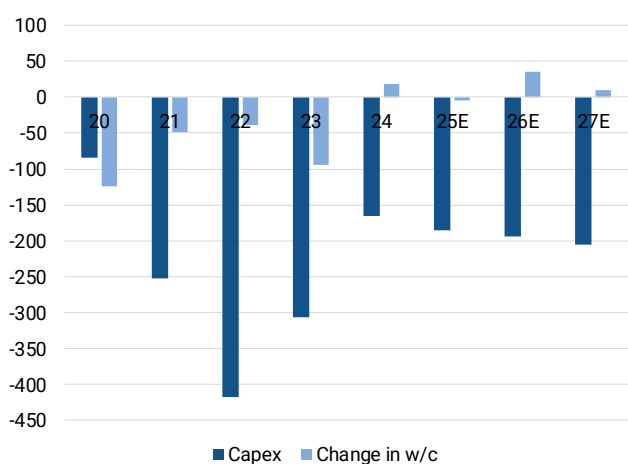
**ROCE vs. WACC (pre tax)**



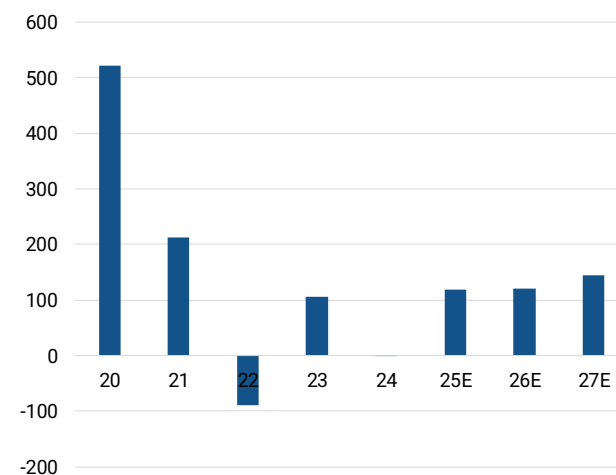
**Net debt and net debt/EBITDA**



**Capex & chgn in w/c requirements in EURm**



**Free Cash Flow in EURm**



Source: Company data; mwb research

# Financials

| Profit and loss (EURm)                             | 2022         | 2023         | 2024         | 2025E        | 2026E        | 2027E        |
|----------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Sales</b>                                       | <b>7,607</b> | <b>7,597</b> | <b>7,661</b> | <b>6,757</b> | <b>6,555</b> | <b>6,620</b> |
| Sales growth                                       | 26.9%        | -0.1%        | 0.9%         | -11.8%       | -3.0%        | 1.0%         |
| Cost of sales                                      | 2,786        | 2,896        | 2,883        | 2,608        | 2,474        | 2,483        |
| <b>Gross profit</b>                                | <b>4,821</b> | <b>4,700</b> | <b>4,778</b> | <b>4,149</b> | <b>4,080</b> | <b>4,138</b> |
| SG&A expenses                                      | 4,624        | 4,563        | 4,898        | 4,108        | 3,946        | 3,985        |
| Research and development                           | 0            | 0            | 0            | 0            | 0            | 0            |
| Other operating expenses (income)                  | -32          | 28           | 58           | 47           | 13           | 13           |
| <b>EBITDA</b>                                      | <b>396</b>   | <b>329</b>   | <b>87</b>    | <b>338</b>   | <b>378</b>   | <b>395</b>   |
| Depreciation                                       | 136          | 183          | 220          | 300          | 213          | 213          |
| EBITA                                              | 259          | 147          | -133         | 37           | 165          | 182          |
| Amortisation of goodwill and intangible assets     | 30           | 38           | 44           | 44           | 44           | 43           |
| <b>EBIT</b>                                        | <b>230</b>   | <b>109</b>   | <b>-177</b>  | <b>-7</b>    | <b>121</b>   | <b>139</b>   |
| Financial result                                   | -30          | -35          | -2           | -36          | -37          | -37          |
| Recurring pretax income from continuing operations | 200          | 73           | -179         | -42          | 85           | 102          |
| Extraordinary income/loss                          | 0            | 0            | 0            | 0            | 0            | 0            |
| Earnings before taxes                              | 200          | 73           | -179         | -42          | 85           | 102          |
| Taxes                                              | 75           | 55           | -42          | -11          | 21           | 26           |
| Net income from continuing operations              | 125          | 18           | -137         | -32          | 63           | 77           |
| Result from discontinued operations (net of tax)   | 0            | 0            | 0            | 0            | 0            | 0            |
| <b>Net income</b>                                  | <b>125</b>   | <b>18</b>    | <b>-137</b>  | <b>-32</b>   | <b>63</b>    | <b>77</b>    |
| Minority interest                                  | 2            | 1            | 1            | 0            | -1           | -1           |
| Net profit (reported)                              | 127          | 19           | -136         | -31          | 63           | 76           |
| Average number of shares                           | 171.70       | 172.00       | 165.00       | 165.00       | 165.00       | 165.00       |
| <b>EPS reported</b>                                | <b>0.74</b>  | <b>0.11</b>  | <b>-0.83</b> | <b>-0.19</b> | <b>0.38</b>  | <b>0.46</b>  |

| Profit and loss (common size)                      | 2022        | 2023        | 2024        | 2025E       | 2026E       | 2027E       |
|----------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Sales</b>                                       | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |
| Cost of sales                                      | 37%         | 38%         | 38%         | 39%         | 38%         | 38%         |
| <b>Gross profit</b>                                | <b>63%</b>  | <b>62%</b>  | <b>62%</b>  | <b>61%</b>  | <b>62%</b>  | <b>63%</b>  |
| SG&A expenses                                      | 61%         | 60%         | 64%         | 61%         | 60%         | 60%         |
| Research and development                           | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| Other operating expenses (income)                  | -0%         | 0%          | 1%          | 1%          | 0%          | 0%          |
| <b>EBITDA</b>                                      | <b>5%</b>   | <b>4%</b>   | <b>1%</b>   | <b>5%</b>   | <b>6%</b>   | <b>6%</b>   |
| Depreciation                                       | 2%          | 2%          | 3%          | 4%          | 3%          | 3%          |
| EBITA                                              | 3%          | 2%          | -2%         | 1%          | 3%          | 3%          |
| Amortisation of goodwill and intangible assets     | 0%          | 1%          | 1%          | 1%          | 1%          | 1%          |
| <b>EBIT</b>                                        | <b>3%</b>   | <b>1%</b>   | <b>-2%</b>  | <b>-0%</b>  | <b>2%</b>   | <b>2%</b>   |
| Financial result                                   | -0%         | -0%         | -0%         | -1%         | -1%         | -1%         |
| Recurring pretax income from continuing operations | 3%          | 1%          | -2%         | -1%         | 1%          | 2%          |
| Extraordinary income/loss                          | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| Earnings before taxes                              | 3%          | 1%          | -2%         | -1%         | 1%          | 2%          |
| Taxes                                              | 1%          | 1%          | -1%         | -0%         | 0%          | 0%          |
| Net income from continuing operations              | 2%          | 0%          | -2%         | -0%         | 1%          | 1%          |
| Result from discontinued operations (net of tax)   | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| <b>Net income</b>                                  | <b>2%</b>   | <b>0%</b>   | <b>-2%</b>  | <b>-0%</b>  | <b>1%</b>   | <b>1%</b>   |
| Minority interest                                  | 0%          | 0%          | 0%          | 0%          | -0%         | -0%         |
| <b>Net profit (reported)</b>                       | <b>2%</b>   | <b>0%</b>   | <b>-2%</b>  | <b>-0%</b>  | <b>1%</b>   | <b>1%</b>   |

Source: Company data; mwb research

| Balance sheet (EURm)                                      | 2022         | 2023         | 2024         | 2025E        | 2026E        | 2027E        |
|-----------------------------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Intangible assets (exl. Goodwill)</b>                  | <b>100</b>   | <b>115</b>   | <b>126</b>   | <b>126</b>   | <b>124</b>   | <b>124</b>   |
| Goodwill                                                  | 285          | 276          | 285          | 285          | 285          | 285          |
| Property, plant and equipment                             | 1,166        | 1,299        | 1,201        | 1,039        | 967          | 903          |
| Financial assets                                          | 72           | 67           | 133          | 133          | 133          | 133          |
| <b>FIXED ASSETS</b>                                       | <b>1,623</b> | <b>1,756</b> | <b>1,745</b> | <b>1,583</b> | <b>1,510</b> | <b>1,446</b> |
| Inventories                                               | 267          | 222          | 237          | 193          | 183          | 188          |
| Accounts receivable                                       | 21           | 18           | 21           | 19           | 21           | 24           |
| Other current assets                                      | 61           | 77           | 78           | 78           | 78           | 78           |
| Liquid assets                                             | 504          | 443          | 487          | 349          | 359          | 469          |
| Deferred taxes                                            | 0            | 0            | 0            | 0            | 0            | 0            |
| Deferred charges and prepaid expenses                     | 60           | 65           | 65           | 68           | 66           | 66           |
| <b>CURRENT ASSETS</b>                                     | <b>912</b>   | <b>825</b>   | <b>887</b>   | <b>706</b>   | <b>706</b>   | <b>824</b>   |
| <b>TOTAL ASSETS</b>                                       | <b>2,535</b> | <b>2,581</b> | <b>2,633</b> | <b>2,289</b> | <b>2,216</b> | <b>2,270</b> |
| <b>SHAREHOLDERS EQUITY</b>                                | <b>963</b>   | <b>1,022</b> | <b>892</b>   | <b>760</b>   | <b>748</b>   | <b>825</b>   |
| MINORITY INTEREST                                         | -2           | -3           | -3           | -3           | -3           | -3           |
| Long-term debt                                            | 577          | 605          | 679          | 650          | 650          | 650          |
| Provisions for pensions and similar obligations           | 0            | 0            | 0            | 0            | 0            | 0            |
| Other provisions                                          | 27           | 45           | 89           | 74           | 69           | 66           |
| <b>Non-current liabilities</b>                            | <b>604</b>   | <b>649</b>   | <b>768</b>   | <b>724</b>   | <b>719</b>   | <b>716</b>   |
| short-term liabilities to banks                           | 90           | 110          | 135          | 50           | 50           | 50           |
| Accounts payable                                          | 558          | 560          | 527          | 479          | 446          | 440          |
| Advance payments received on orders                       | 0            | 0            | 0            | 0            | 0            | 0            |
| Other liabilities (incl. from lease and rental contracts) | 274          | 239          | 292          | 258          | 233          | 219          |
| Deferred taxes                                            | 49           | 4            | 22           | 22           | 22           | 22           |
| Deferred income                                           | 0            | 0            | 0            | 0            | 0            | 0            |
| <b>Current liabilities</b>                                | <b>971</b>   | <b>913</b>   | <b>976</b>   | <b>808</b>   | <b>752</b>   | <b>731</b>   |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>          | <b>2,535</b> | <b>2,581</b> | <b>2,633</b> | <b>2,289</b> | <b>2,216</b> | <b>2,270</b> |

| Balance sheet (common size)                               | 2022        | 2023        | 2024        | 2025E       | 2026E       | 2027E       |
|-----------------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Intangible assets (excl. Goodwill)</b>                 | <b>4%</b>   | <b>4%</b>   | <b>5%</b>   | <b>5%</b>   | <b>6%</b>   | <b>5%</b>   |
| Goodwill                                                  | 11%         | 11%         | 11%         | 12%         | 13%         | 13%         |
| Property, plant and equipment                             | 46%         | 50%         | 46%         | 45%         | 44%         | 40%         |
| Financial assets                                          | 3%          | 3%          | 5%          | 6%          | 6%          | 6%          |
| <b>FIXED ASSETS</b>                                       | <b>64%</b>  | <b>68%</b>  | <b>66%</b>  | <b>69%</b>  | <b>68%</b>  | <b>64%</b>  |
| Inventories                                               | 11%         | 9%          | 9%          | 8%          | 8%          | 8%          |
| Accounts receivable                                       | 1%          | 1%          | 1%          | 1%          | 1%          | 1%          |
| Other current assets                                      | 2%          | 3%          | 3%          | 3%          | 3%          | 3%          |
| Liquid assets                                             | 20%         | 17%         | 18%         | 15%         | 16%         | 21%         |
| Deferred taxes                                            | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| Deferred charges and prepaid expenses                     | 2%          | 3%          | 2%          | 3%          | 3%          | 3%          |
| <b>CURRENT ASSETS</b>                                     | <b>36%</b>  | <b>32%</b>  | <b>34%</b>  | <b>31%</b>  | <b>32%</b>  | <b>36%</b>  |
| <b>TOTAL ASSETS</b>                                       | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |
| <b>SHAREHOLDERS EQUITY</b>                                | <b>38%</b>  | <b>40%</b>  | <b>34%</b>  | <b>33%</b>  | <b>34%</b>  | <b>36%</b>  |
| MINORITY INTEREST                                         | -0%         | -0%         | -0%         | -0%         | -0%         | -0%         |
| Long-term debt                                            | 23%         | 23%         | 26%         | 28%         | 29%         | 29%         |
| Provisions for pensions and similar obligations           | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| Other provisions                                          | 1%          | 2%          | 3%          | 3%          | 3%          | 3%          |
| <b>Non-current liabilities</b>                            | <b>24%</b>  | <b>25%</b>  | <b>29%</b>  | <b>32%</b>  | <b>32%</b>  | <b>32%</b>  |
| short-term liabilities to banks                           | 4%          | 4%          | 5%          | 2%          | 2%          | 2%          |
| Accounts payable                                          | 22%         | 22%         | 20%         | 21%         | 20%         | 19%         |
| Advance payments received on orders                       | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| Other liabilities (incl. from lease and rental contracts) | 11%         | 9%          | 11%         | 11%         | 11%         | 10%         |
| Deferred taxes                                            | 2%          | 0%          | 1%          | 1%          | 1%          | 1%          |
| Deferred income                                           | 0%          | 0%          | 0%          | 0%          | 0%          | 0%          |
| <b>Current liabilities</b>                                | <b>38%</b>  | <b>35%</b>  | <b>37%</b>  | <b>35%</b>  | <b>34%</b>  | <b>32%</b>  |
| <b>TOTAL LIABILITIES AND SHAREHOLDERS EQUITY</b>          | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

Source: Company data; mwb research

| Cash flow statement (EURm)                      | 2022        | 2023        | 2024        | 2025E       | 2026E       | 2027E       |
|-------------------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Net profit/loss                                 | 125         | 18          | -137        | -32         | 63          | 77          |
| Depreciation of fixed assets (incl. leases)     | 136         | 183         | 220         | 300         | 213         | 213         |
| Amortisation of goodwill                        | 0           | 0           | 0           | 0           | 0           | 0           |
| Amortisation of intangible assets               | 30          | 38          | 44          | 44          | 44          | 43          |
| Others                                          | -1          | 78          | 57          | -14         | -6          | -3          |
| Cash flow from operations before changes in w/c | 290         | 317         | 183         | 298         | 315         | 330         |
| Increase/decrease in inventory                  | -36         | 38          | -15         | 44          | 10          | -5          |
| Increase/decrease in accounts receivable        | 1           | 3           | -3          | 2           | -2          | -3          |
| Increase/decrease in accounts payable           | 102         | 47          | -33         | -48         | -32         | -6          |
| Increase/decrease in other w/c positions        | -29         | 6           | 70          | -37         | -22         | -15         |
| Increase/decrease in working capital            | 38          | 94          | -19         | -38         | -47         | -29         |
| <b>Cash flow from operating activities</b>      | <b>328</b>  | <b>411</b>  | <b>164</b>  | <b>260</b>  | <b>268</b>  | <b>302</b>  |
| CAPEX                                           | -418        | -306        | -166        | -182        | -184        | -192        |
| Payments for acquisitions                       | 0           | -35         | 0           | 0           | 0           | 0           |
| Financial investments                           | -26         | 1           | 0           | 0           | 0           | 0           |
| Income from asset disposals                     | 0           | 0           | 4           | 0           | 0           | 0           |
| <b>Cash flow from investing activities</b>      | <b>-444</b> | <b>-340</b> | <b>-163</b> | <b>-182</b> | <b>-184</b> | <b>-192</b> |
| Cash flow before financing                      | -116        | 71          | 2           | 77          | 85          | 110         |
| Increase/decrease in debt position              | 0           | 0           | 188         | -115        | 0           | 0           |
| Purchase of own shares                          | -128        | -35         | -118        | -100        | -75         | 0           |
| Capital measures                                | 0           | 1           | 0           | 0           | 0           | 0           |
| Dividends paid                                  | 0           | 0           | 0           | 0           | 0           | 0           |
| Others                                          | -77         | -77         | -100        | 0           | 0           | 0           |
| Effects of exchange rate changes on cash        | 12          | -4          | 4           | 0           | 0           | 0           |
| <b>Cash flow from financing activities</b>      | <b>-193</b> | <b>-115</b> | <b>-26</b>  | <b>-215</b> | <b>-75</b>  | <b>0</b>    |
| Increase/decrease in liquid assets              | -309        | -44         | -24         | -137        | 10          | 110         |
| <b>Liquid assets at end of period</b>           | <b>504</b>  | <b>443</b>  | <b>496</b>  | <b>358</b>  | <b>368</b>  | <b>478</b>  |

Source: Company data; mwb research

| Regional sales split (EURm) | 2022         | 2023         | 2024         | 2025E        | 2026E        | 2027E        |
|-----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Domestic                    | 0            | 0            | 0            | 0            | 0            | 0            |
| Europe (ex domestic)        | 0            | 0            | 0            | 0            | 0            | 0            |
| The Americas                | 4,963        | 5,003        | 5,036        | 4,320        | 4,190        | 4,232        |
| Asia                        | 0            | 0            | 0            | 0            | 0            | 0            |
| Rest of World               | 2,643        | 2,594        | 2,626        | 2,437        | 2,364        | 2,388        |
| <b>Total sales</b>          | <b>7,607</b> | <b>7,597</b> | <b>7,661</b> | <b>6,757</b> | <b>6,555</b> | <b>6,620</b> |

| Regional sales split (common size) | 2022        | 2023        | 2024        | 2025E       | 2026E       | 2027E       |
|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Domestic                           | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| Europe (ex domestic)               | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| The Americas                       | 65.2%       | 65.9%       | 65.7%       | 63.9%       | 63.9%       | 63.9%       |
| Asia                               | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        | 0.0%        |
| Rest of World                      | 34.7%       | 34.1%       | 34.3%       | 36.1%       | 36.1%       | 36.1%       |
| <b>Total sales</b>                 | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> | <b>100%</b> |

Source: Company data; mwb research

| Ratios                            | 2022  | 2023  | 2024   | 2025E   | 2026E | 2027E |
|-----------------------------------|-------|-------|--------|---------|-------|-------|
| <b>Per share data</b>             |       |       |        |         |       |       |
| Earnings per share reported       | 0.74  | 0.11  | -0.83  | -0.19   | 0.38  | 0.46  |
| Cash flow per share               | 1.11  | 1.33  | -0.33  | -0.25   | 0.33  | 0.54  |
| Book value per share              | 5.61  | 5.94  | 5.40   | 4.61    | 4.54  | 5.00  |
| Dividend per share                | 0.00  | 0.00  | 0.00   | 0.00    | 0.00  | 0.00  |
| <b>Valuation</b>                  |       |       |        |         |       |       |
| P/E                               | 7.4x  | 48.6x | -6.6x  | -28.9x  | 14.5x | 11.9x |
| P/CF                              | 4.9x  | 4.1x  | -16.4x | -22.3x  | 16.4x | 10.2x |
| P/BV                              | 1.0x  | 0.9x  | 1.0x   | 1.2x    | 1.2x  | 1.1x  |
| Dividend yield (%)                | 0.0%  | 0.0%  | 0.0%   | 0.0%    | 0.0%  | 0.0%  |
| FCF yield (%)                     | 20.3% | 24.2% | -6.1%  | -4.5%   | 6.1%  | 9.8%  |
| EV/Sales                          | 0.1x  | 0.2x  | 0.2x   | 0.2x    | 0.2x  | 0.2x  |
| EV/EBITDA                         | 2.7x  | 3.6x  | 14.2x  | 3.7x    | 3.3x  | 2.9x  |
| EV/EBIT                           | 4.6x  | 10.8x | -7.0x  | -185.7x | 10.3x | 8.2x  |
| <b>Income statement (EURm)</b>    |       |       |        |         |       |       |
| Sales                             | 7,607 | 7,597 | 7,661  | 6,757   | 6,555 | 6,620 |
| yoy chg in %                      | 26.9% | -0.1% | 0.9%   | -11.8%  | -3.0% | 1.0%  |
| Gross profit                      | 4,821 | 4,700 | 4,778  | 4,149   | 4,080 | 4,138 |
| Gross margin in %                 | 63.4% | 61.9% | 62.4%  | 61.4%   | 62.3% | 62.5% |
| EBITDA                            | 396   | 329   | 87     | 338     | 378   | 395   |
| EBITDA margin in %                | 5.2%  | 4.3%  | 1.1%   | 5.0%    | 5.8%  | 6.0%  |
| EBIT                              | 230   | 109   | -177   | -7      | 121   | 139   |
| EBIT margin in %                  | 3.0%  | 1.4%  | -2.3%  | -0.1%   | 1.8%  | 2.1%  |
| Net profit                        | 127   | 19    | -136   | -31     | 63    | 76    |
| <b>Cash flow statement (EURm)</b> |       |       |        |         |       |       |
| CF from operations                | 328   | 411   | 164    | 260     | 268   | 302   |
| Capex                             | -418  | -306  | -166   | -182    | -184  | -192  |
| Maintenance Capex                 | 136   | 183   | 220    | 300     | 213   | 213   |
| Free cash flow                    | -90   | 105   | -2     | 77      | 85    | 110   |
| <b>Balance sheet (EURm)</b>       |       |       |        |         |       |       |
| Intangible assets                 | 385   | 391   | 411    | 411     | 410   | 409   |
| Tangible assets                   | 1,166 | 1,299 | 1,201  | 1,039   | 967   | 903   |
| Shareholders' equity              | 963   | 1,022 | 892    | 760     | 748   | 825   |
| Pension provisions                | 0     | 0     | 0      | 0       | 0     | 0     |
| Liabilities and provisions        | 694   | 759   | 903    | 774     | 769   | 766   |
| Net financial debt                | 162   | 272   | 328    | 351     | 341   | 231   |
| w/c requirements                  | -270  | -320  | -269   | -267    | -243  | -229  |
| <b>Ratios</b>                     |       |       |        |         |       |       |
| ROE                               | 13.0% | 1.8%  | -15.4% | -4.2%   | 8.5%  | 9.3%  |
| ROCE                              | 13.9% | 6.1%  | -9.9%  | -0.4%   | 8.0%  | 8.8%  |
| Net gearing                       | 16.8% | 26.6% | 36.8%  | 46.1%   | 45.5% | 28.0% |
| Net debt / EBITDA                 | 0.4x  | 0.8x  | 3.8x   | 1.0x    | 0.9x  | 0.6x  |

Source: Company data; mwb research

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12-Feb-26 11:49:19

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