

# tonies SE

Germany | Retail | MCap EUR 549.8m

2 February 2024

**UPDATE** 



# Prelim. Q4: stellar U.S., revenue guidance exceeded; BUY

#### What's it all about?

tonies reported preliminary FY23 and Q4 revenues that exceeded expectations. The outstanding performance was driven by very strong US sales, which reached EUR 78m in Q4, representing a 92% year-on-year growth rate, despite competitors' warnings of a weak Christmas season. Conversely, the DACH region declined by 6% in Q4, indicating a mature market, while the Rest of the World (RoW) showed strong growth of +63% yoy, driven by the UK and France. tonies reaffirmed its positive adjusted EBITDA margin guidance for FY23, suggesting consistent target achievement. Keeping our estimates unchanged, we reiterate our BUY recommendation with a price target of EUR 7.70.

#### BUY (BUY)

Target price EUR 7.70 (7.70)
Current price EUR 4.90
Up/downside 57.1%





#### MAIN AUTHOR

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## tonies SE

### Germany | Retail | MCap EUR 549.8m | EV EUR 513.3m

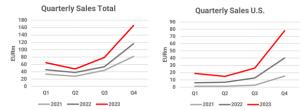
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#### Prelim. Q4: stellar U.S., revenue guidance exceeded; BUY

**Preliminary revenue is a beat.** tonies today announced preliminary FY23 and Q4 results. FY23 revenues of EUR 358m were ahead of the guidance of EUR 354m given at the IPO and reiterated several times, most recently with the Q3 headline numbers in mid-November. Q4 revenues of EUR 166m were around 2.5% ahead of guidance and our estimates.



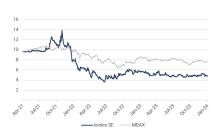
Stellar US sales, still high potential. The revenue beat was driven by a surprisingly strong performance in the US. Q4 sales of EUR 78m there represent a 92% yoy growth rate. While warnings from Hasbro and Mattel of a weak holiday season may have dampened expectations to some extent, tonies bucked the trend thanks to an aggressive roll-out with 1,700 new Walmart POS and 700 additional Target POS. Clearly, US consumers love tonies and in Q4 almost half of sales (47%) were generated there. Still, the potential in the US is far from exhausted: we estimate that the addressable market in the US is around four times the size of the DACH market, representing a sales potential of over EUR 600m.

**RoW strong, DACH is ex growth**. The DACH region was lackluster, shrinking by 6% yoy in Q4. This shows once again that the region has matured, and that more or less flat revenues are now the norm (Q4 progression 21/22/23: EUR 57m / 60m / 57m). In contrast, RoW is growing strongly at +63% yoy, driven by strong UK and France.

**EBITDA guidance confirmed, BUY.** tonies confirmed its guidance of a positive adj. EBITDA margin for FY23. It is encouraging that tonies consistently meets or exceeds its targets. So far, this has not been reflected in the share price performance, leading to catch-up potential once tonies demonstrates that growth can be translated into profitability. We reiterate to BUY with unchanged estimates and a PT of EUR 7.70.

promability. We rent	crate to bo i	With unche	inged estin	iates and a	I I OI LOIV	7.70.
tonies SE	2020	2021	2022	2023P	2024E	2025E
Sales	134.6	188.0	258.3	358.1	461.3	527.0
Growth yoy	32.4%	39.7%	37.4%	38.6%	28.8%	14.2%
EBITDA	-0.3	-15.3	-5.3	10.9	29.8	44.1
EBIT	-11.6	-29.5	-23.8	-7.0	11.7	25.2
Net profit	-16.2	-240.5	-32.5	-10.2	7.6	16.9
Net debt (net cash)	49.2	-74.4	-42.5	-20.7	-7.3	-19.5
Net debt/EBITDA	-163.9x	4.9x	8.0x	-1.9x	-0.2x	-0.4x
EPS reported	-0.17	-2.14	-0.29	-0.09	0.07	0.15
DPS	0.00	0.00	0.00	0.00	0.00	0.00
Dividend yield	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gross profit margin	50.1%	54.1%	54.2%	59.2%	61.8%	62.8%
EBITDA margin	-0.2%	-8.1%	-2.1%	3.0%	6.5%	8.4%
EBIT margin	-8.6%	-15.7%	-9.2%	-2.0%	2.5%	4.8%
ROCE	-3.9%	-9.1%	-6.4%	-1.8%	3.0%	6.1%
EV/Sales	4.5x	2.6x	2.0x	1.5x	1.2x	1.0x
EV/EBITDA	-2,008.1x	-31.6x	-96.1x	49.5x	18.6x	12.3x
EV/EBIT	-51.8x	-16.4x	-21.6x	-76.3x	47.3x	21.5x
PER	-29.7x	-2.3x	-16.9x	-54.1x	71.9x	32.6x

Source: Company data, AlsterResearch



Source: Company data, AlsterResearch

High/low 52 weeks 6.00 / 4.40 Price/Book Ratio 1.6x

**Ticker / Symbols** 

ISIN LU2333563281 WKN A3CM2W Bloomberg TNIE:GR

Changes in estimates

		Sales	EBIT	EPS
2023P	old	354.6	-7.2	-0.09
	Δ	1.0%	na%	na%
2024E	old	461.3	11.7	0.07
	Δ	0.0%	-0.2%	-0.3%
2025E	old	527.0	25.2	0.15
	Δ	0.0%	-0.1%	-0.1%

#### Key share data

Number of shares: (in m pcs) 112.20 Book value per share: (in EUR) 2.98 Ø trading volume: (12 months) 23,462

#### Major shareholders

Armira	27.5%
468 SPAC Sponsors	5.1%
Höllenhunde GmbH	8.5%
Santo Ella Co-Invest	5.5%
Treasury Shares	10.6%
Free Float	42.8%

#### **Company description**

tonies SE provides audio entertainment systems. The company offers products with audio storytelling which allows children to ignite their imagination and immerse themselves in storytelling and audio adventures. tonies serves customers worldwide.



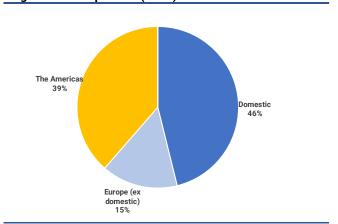


## Investment case in six charts

## **Products & Services**



#### Regional sales split in % (2023)



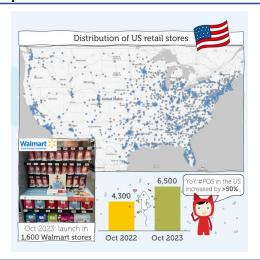
#### First one in child's room



#### Guidance

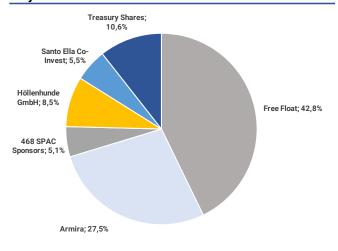
	Results FY 2022	Guidance from IPO FY 2023	Guidance FY 2023
Group revenue (EURm)	258	354	<b>354</b> (+37% YoY)
US revenue (EURm)	66	108	<b>116*</b> (+77% YoY)
Group adjusted EBITDA in % of revenue	-2.4%	na	"positive"

#### **U.S. Expansion**



#### Source: Company data; AlsterResearch

#### **Major Shareholders**







## SWOT analysis

#### Strengths

- Pioneer for the new product category of child-friendly connected audio systems
- strong portfolio and pipeline of licensed blockbuster content (Disney, Universal, Warner Bros., Pixar etc.)
- Loyal customer base of kids aged 3 to 8 who do not pay for the product
- Large installed base drives recurring sales of ecosystem products
- Scalable asset-light business model
- Strong brand in core DACH markets
- Positive network externalities as a moat against competition

#### Weaknesses

- Margins burdened by high costs for international rollout
- · No brand recognition in many international markets yet
- expensive incentive programs

#### **Opportunities**

- replicate DACH-success in other regions (esp. vast US and China markets)
- licensing cost reduction through shift to in-house recordings
- stronger leverage of installed base through category innovation

#### **Threats**

- market entry of deep-pocketed tech / media / entertainment / toy companies
- forward integration of content owners
- increasing competition with yoto
- knock-off products





## Valuation

#### **DCF Model**

The DCF model results in a fair value of EUR 7.70 per share:

**Top-line growth**: We expect tonies SE to grow revenues at a CAGR of 11.3% between 2023P and 2030E. The long-term growth rate is set at 2.0%.

**ROCE**. Returns on capital are developing from -1.8% in 2023P to 13.1% in 2030E.

**WACC**. Starting point is a historical equity beta of 1.02. Unleverering and correcting for mean reversion yields an asset beta of 1.00. Combined with a risk-free rate of 2.0% and an equity risk premium of 6.0% this yields cost of equity of 8.0%. With pretax cost of borrowing at 5.0%, a tax rate of 25.0% and target debt/equity of 0.5 this results in a long-term WACC of 8.0%.

DCF (EURm) (except per share data and beta)	2023P	2024E	2025E	2026E	2027E	2028E	2029E	2030E	Terminal value
NOPAT	-5.3	8.8	18.0	26.8	35.5	43.7	52.2	58.3	
Depreciation & amortization	17.9	18.1	18.9	19.7	20.5	21.3	22.0	22.4	
Change in working capital	-31.9	-16.7	-0.8	-6.9	0.1	3.6	4.9	6.9	
Chg. in long-term provisions	22.1	0.6	0.1	6.6	6.1	4.0	3.4	1.4	
Capex	-19.7	-23.1	-23.7	-23.9	-24.5	-24.0	-23.0	-21.2	
Cash flow	-16.9	-12.4	12.5	22.2	37.7	48.6	59.4	67.7	1,154.1
Present value	-17.0	-11.5	10.8	17.8	27.9	33.3	37.7	39.8	678.8
WACC	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%

DCF per share derived from	
Total present value	817.6
Mid-year adj. total present value	849.6
Net debt / cash at start of year	-20.7
Financial assets	9.3
Provisions and off b/s debt	6.0
Equity value	864.3
No. of shares outstanding	112.2
Discounted cash flow / share	7.70
upside/(downside)	57.2%

DCF avg. growth and earnings assumptions	
Planning horizon avg. revenue growth (2023P-2030E)	11.3%
Terminal value growth (2030E - infinity)	2.0%
Terminal year ROCE	13.1%
Terminal year WACC	8.0%

Terminal WACC derived from	
Cost of borrowing (before taxes)	5.0%
Long-term tax rate	25.0%
Equity beta	1.02
Unlevered beta (industry or company)	1.00
Target debt / equity	0.5
Relevered beta	1.00
Risk-free rate	2.0%
Equity risk premium	6.0%
Cost of equity	8.0%

Share price	4.90

Sensitivity anal	ysis DCF							
		Long term (	growth				Share of present value	
		1.0%	1.5%	2.0%	2.5%	3.0%		
ACC.	2.0%	5.0	5.2	5.5	5.8	6.1	2023P-2026E	0.0%
W	1.0%	5.8	6.1	6.4	6.8	7.3	2027E-2030E	17.0%
e in nts)	0.0%	6.7	7.2	7.7	8.3	9.0	terminal value	83.0%
Change in (%-points)	-1.0%	8.1	8.7	9.5	10.4	11.6		
<u>%</u>	-2.0%	10.0	11.0	12.2	13.8	15.9		

Source: AlsterResearch





#### **FCF Yield Model**

Due to the fact that companies rarely bear sufficient resemblance to peers in terms of geographical exposure, size or competitive strength and in order to adjust for the pitfalls of weak long-term visibility, an Adjusted Free Cash Flow analysis (Adjusted FCF) has been conducted.

The adjusted Free Cash Flow Yield results in a fair value between EUR 1.45 per share based on 2023P and EUR 7.14 per share on 2027E estimates.

The main driver of this model is the level of return available to a controlling investor, influenced by the cost of that investors' capital (opportunity costs) and the purchase price – in this case the enterprise value of the company. Here, the adjusted FCF yield is used as a proxy for the required return and is defined as EBITDA less minority interest, taxes and investments required to maintain existing assets (maintenance capex).

FCF yield in EURm	2023P	2024E	2025E	2026E	2027E
	40.0	•			
EBITDA	10.9	29.8	44.1	57.2	70.2
- Maintenance capex	3.7	3.7	4.0	4.4	4.8
- Minorities	0.0	0.0	0.9	1.4	1.8
- tax expenses	-3.4	2.5	5.9	9.0	12.1
= Adjusted FCF	10.5	23.6	33.3	42.5	51.5
Actual Market Cap	549.8	549.8	549.8	549.8	549.8
+ Net debt (cash)	-20.7	-7.3	-19.5	-42.0	-80.3
+ Pension provisions	9.0	11.1	12.1	13.7	15.3
+ Off B/S financing	0.0	0.0	0.0	0.0	0.0
- Financial assets	0.0	0.0	0.0	0.0	0.0
<ul> <li>Acc. dividend payments</li> </ul>	0.0	0.0	0.0	0.0	0.0
EV Reconciliations	-11.8	3.8	-7.4	-28.2	-65.1
= Actual EV'	538.0	553.6	542.4	521.6	484.7
Adjusted FCF yield	2.0%	4.3%	6.1%	8.2%	10.6%
base hurdle rate	7.0%	7.0%	7.0%	7.0%	7.0%
ESG adjustment	0.0%	0.0%	0.0%	0.0%	0.0%
adjusted hurdle rate	7.0%	7.0%	7.0%	7.0%	7.0%
Fair EV	150.4	336.8	475.7	607.5	736.1
- EV Reconciliations	-11.8	3.8	-7.4	-28.2	-65.1
Fair Market Cap	162.2	333.0	483.1	635.7	801.2
No. of shares (million)	112.2	112.2	112.2	112.2	112.2
Fair value per share in EUR	1.45	2.97	4.31	5.67	7.14
Premium (-) / discount (+)	-70.5%	-39.4%	-12.1%	15.6%	45.7%
Sensitivity analysis FV					
5.0%	2.0	4.2	6.0	7.8	9.8
Adjuste 6.0%	1.7	3.5	5.0	6.6	8.2
d hurdle 7.0%	1.4	3.0	4.3	5.7	7.1
rate 8.0%	1.3	2.6	3.8	5.0	6.3
9.0%	1.1	2.3	3.4	4.5	5.7

Source: Company data; AlsterResearch

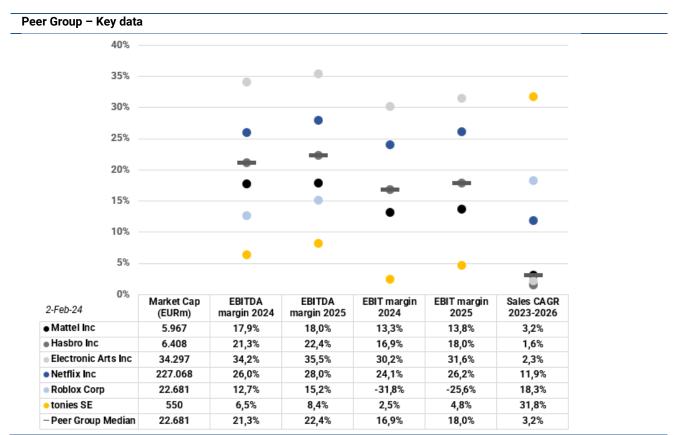
Simply put, the model assumes that investors require companies to generate a minimum return on the investor's purchase price. The required after-tax return equals the model's hurdle rate of 7.0%. Anything less suggests the stock is expensive; anything more suggests the stock is cheap.





#### Peer group analysis

A peer group or comparable company ("comps") analysis is a methodology that calculates a company's relative value — how much it should be worth based on how it compares to other similar companies. Given that **tonies SE** differs quite significantly in terms of size, focus, financial health and growth trajectory, we regard our peer group analysis merely as a support for other valuation methods. The peer group of tonies SE consists of the stocks displayed in the chart below. As of 2 February 2024 the median market cap of the peer group was EUR 22,680.9m, compared to EUR 549.8m for tonies SE. In the period under review, the peer group was more profitable than tonies SE. The expectations for sales growth are lower for the peer group than for tonies SE.



Source: Sentieo, AlsterResearch





Comparable company analysis operates under the assumption that similar companies will have similar valuation multiples. We use the following multiples: EV/EBITDA 2024, EV/EBITDA 2025, EV/Sales 2024, EV/Sales 2025, P/BV 2024 and P/BV 2025.

Applying these to tonies SE results in a range of fair values from EUR 3.64 to EUR 21.59.

#### Peer Group - Multiples and valuation 35 x 30 x 25 x 20 x 15 x 10 x 5 x 0 x EV/EBITDA EV/EBITDA EV/Sales 2024 EV/Sales 2025 P/BV 2024 P/BV 2025 2-Feb-24 2024 2025 Mattel Inc 9,1x 8,4x 1,6x 1,5x 3,1x 2,5x Hasbro Inc 11,8x 10,1x 2,1x 2,1x 3,3x 3,0x Electronic Arts Inc 13,8x 13,0x 4,7x 4,6x 5,0x 4,5x Netflix Inc 20,9x 25,2x 5,8x 10,3x 6,6x 8,6x Roblox Corp 9999,0x 9999,0x 76,7x 45,7x 8,0x 5,8x tonies SE 18,6x 12,3x 1,2x 1,0x 1,7x 1,6x – Peer Group Median 13,8x 13,0x 4,7x 4,6x 5,0x 4,5x Fair Value (EUR) 3,64 5,05 19,42 21,59 14,67 14,07

Source: Sentieo, AlsterResearch

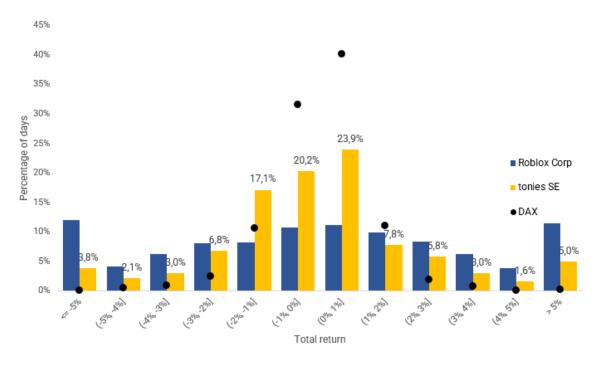




## Risk

The chart displays the **distribution of daily returns of tonies SE** over the last 3 years, compared to the same distribution for Roblox Corp. We have also included the distribution for the index DAX. The distribution gives a better understanding of risk than measures like volatility, which assume that log returns are normally distributed. In reality, they are skewed (down moves are larger) and have fat tails (large moves occur more often than predicted). Also, volatility treats up and down moves the same, while investors are more worried about down moves. For tonies SE, the worst day during the past 3 years was 21/01/2022 with a share price decline of -10.2%. The best day was 29/11/2021 when the share price increased by 18.8%.

#### Risk - Daily Returns Distribution (trailing 3 years)

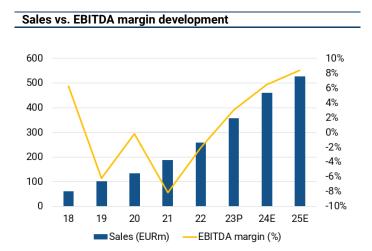


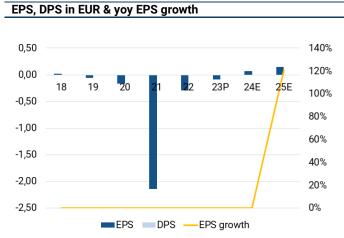
Source: Sentieo, AlsterResearch

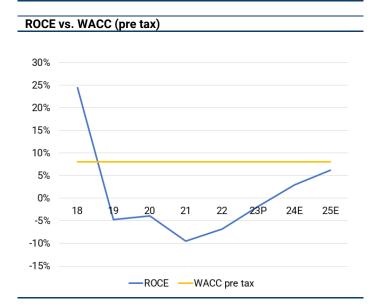


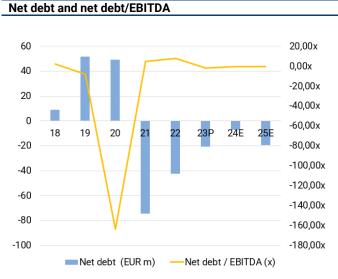


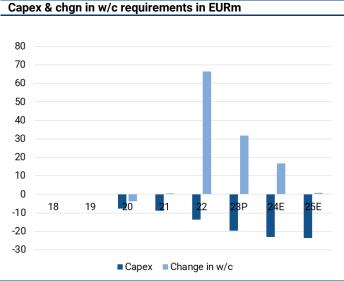
## Financials in six charts

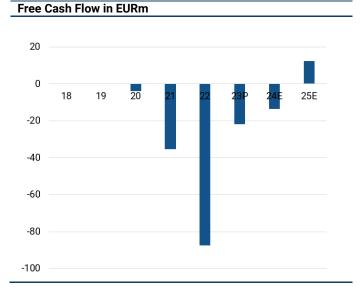
















## Financials

Profit and loss (EURm)	2020	2021	2022	2023P	2024E	2025E
Net sales	134.6	188.0	258.3	358.1	461.3	527.0
Sales growth	32.4%	39.7%	37.4%	38.6%	28.8%	14.2%
Change in finished goods and work-in-process	8.4	2.8	47.6	10.7	13.8	15.8
Total sales	143.0	190.7	305.9	368.8	475.2	542.8
Material expenses	75.5	89.0	165.9	156.7	190.1	211.7
Gross profit	67.5	101.8	140.0	212.1	285.1	331.1
Other operating income	0.6	0.4	1.3	1.8	2.4	2.7
Personnel expenses	12.2	25.1	57.2	71.6	96.9	110.7
Other operating expenses	56.2	92.4	89.5	131.4	160.8	179.1
EBITDA	-0.3	-15.3	-5.3	10.9	29.8	44.1
Depreciation	1.8	2.3	3.7	3.7	3.7	4.0
EBITA	-2.1	-17.6	-9.0	7.1	26.1	40.1
Amortisation of goodwill and intangible assets	9.5	11.9	14.8	14.2	14.4	14.9
EBIT	-11.6	-29.5	-23.8	-7.0	11.7	25.2
Financial result	-3.5	13.5	16.5	-1.5	-1.5	-1.5
Recurring pretax income from continuing operations	-15.1	-16.0	-7.2	-8.5	10.2	23.7
Extraordinary income/loss	-6.2	-232.0	-29.4	-5.0	0.0	0.0
Earnings before taxes	-21.3	-248.0	-36.6	-13.5	10.2	23.7
Taxes	-3.1	-7.5	-4.2	-3.4	2.5	5.9
Net income from continuing operations	-18.2	-240.5	-32.5	-10.2	7.6	17.8
Result from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0
Net income	-18.2	-240.5	-32.5	-10.2	7.6	17.8
Minority interest	2.0	0.0	0.0	0.0	0.0	-0.9
Net profit (reported)	-16.2	-240.5	-32.5	-10.2	7.6	16.9
Average number of shares	98.44	112.20	112.20	112.20	112.20	112.20
EPS reported	-0.17	-2.14	-0.29	-0.09	0.07	0.15

Profit and loss (common size)	2020	2021	2022	2023P	2024E	2025E
Net sales	100%	100%	100%	100%	100%	100%
Change in finished goods and work-in-process	6%	1%	18%	3%	3%	3%
Total sales	106%	101%	118%	103%	103%	103%
Material expenses	56%	47%	64%	44%	41%	40%
Gross profit	50%	54%	54%	59%	62%	63%
Other operating income	0%	0%	1%	1%	1%	1%
Personnel expenses	9%	13%	22%	20%	21%	21%
Other operating expenses	42%	49%	35%	37%	35%	34%
EBITDA	-0%	-8%	-2%	3%	6%	8%
Depreciation	1%	1%	1%	1%	1%	1%
EBITA	-2%	-9%	-3%	2%	6%	8%
Amortisation of goodwill and intangible assets	7%	6%	6%	4%	3%	3%
EBIT	-9%	-16%	-9%	-2%	3%	5%
Financial result	-3%	7%	6%	-0%	-0%	-0%
Recurring pretax income from continuing operations	-11%	-9%	-3%	-2%	2%	4%
Extraordinary income/loss	-5%	-123%	-11%	-1%	0%	0%
Earnings before taxes	-16%	-132%	-14%	-4%	2%	4%
Taxes	-2%	-4%	-2%	-1%	1%	1%
Net income from continuing operations	-14%	-128%	-13%	-3%	2%	3%
Result from discontinued operations (net of tax)	0%	0%	0%	0%	0%	0%
Net income	-14%	-128%	-13%	-3%	2%	3%
Minority interest	1%	0%	0%	0%	0%	-0%
Net profit (reported)	-12%	-128%	-13%	-3%	2%	3%





Property, plant and equipment	Balance sheet (EURm)	2020	2021	2022	2023P	2024E	2025E
Property, plant and equipment	Intangible assets (exl. Goodwill)	125.5	119.2	114.6	116.5	120.5	124.1
Financial assetts	Goodwill	162.2	162.2	162.2	162.2	162.2	162.2
FIMED ASSETS	Property, plant and equipment	5.8	7.4	12.4	12.3	13.2	14.5
Inventories	Financial assets	4.4	9.3	0.0	0.0	0.0	0.0
Accounts receivable         16.9         22.3         34.8         40.0         63.2         72.2           Other current assets         9.1         75.6         54.9         33.2         11.0         18.5         18.6         195.2         32.0         20.0         <	FIXED ASSETS	297.9	298.2	289.3	291.0	296.0	300.8
Differ current assets	Inventories	23.1	32.0	84.3	85.9	93.7	92.8
Deferred taxes	Accounts receivable	16.9	22.3	34.8	49.0	63.2	72.2
Deferred taxes	Other current assets	3.3	10.0	18.5	18.5	18.5	18.5
Deferred charges and prepaid expenses	Liquid assets	9.1	75.6	54.9	33.2	19.7	32.0
CURRENT ASSETS   \$2.3   139.9   192.6   186.6   195.2   215.1	Deferred taxes	0.0	0.0	0.0	0.0	0.0	0.0
CURRENT ASSETS   52.3   139.9   192.6   186.6   195.2   215.5	Deferred charges and prepaid expenses	0.0	0.0	0.0	0.0	0.0	0.0
SHAREHOLDERS EQUITY	9 1 1 1	52.3	139.9	192.6	186.6	195.2	215.5
SHAREHOLDERS EQUITY	TOTAL ASSETS	350.2	438.0	481.8	477.7	491.1	516.3
MINORITY INTEREST							
Long-term debt   0.3   0.7   11.8	·						
Provisions for pensions and similar obligations   3.5   7.9   6.0   9.0   11.1   12.2							
Other provisions   37.3   34.5   20.2   39.4   37.8   36.9	<u> </u>						
Non-current liabilities   41.1   43.1   38.1   60.2   60.7   60.8	·						
short-term liabilities to banks         57.9         0.5         0.6         0.6         0.6         0.6           Accounts payable         24.9         35.4         39.4         38.6         46.9         52.2           Advance payments received on orders         0.0							
Accounts payable         24.9         35.4         39.4         38.6         46.9         52.2           Advance payments received on orders         0.0							
Advance payments received on orders							
Other liabilities (incl. from lease and rental contracts)   27.0   77.0   69.0   53.7   50.7   52.1     Deferred taxes   0.8   0.6   0.1   0.1   0.1   0.1     Deferred income   0.0   0.0   0.0   0.0   0.0     Current liabilities   110.5   113.6   109.1   93.0   98.3   105.6     TOTAL LIABILITIES AND SHAREHOLDERS EQUITY   350.2   438.0   481.8   477.7   491.1   516.3     Deferred (common size)   2020   2021   2022   2023P   2024E   2025E     Intangible assets (excl. Goodwill)   36%   27%   24%   24%   25%   24%     Goodwill   46%   37%   34%   34%   33%   31%     Property, plant and equipment   2%   2%   3%   33%   3%   33%   31%     Property, plant and equipment   2%   2%   3%   33%   3%   3%   33%   33%     Financial assets   1%   2%   0%   0%   0%   0%   0%     FIXED ASSETS   85%   68%   60%   61%   60%   58%     Inventories   7%   7%   18%   18%   19%   18%     Accounts receivable   5%   5%   7%   10%   13%   144     Other current assets   1%   2%   4%   4%   4%   44%     Other current assets   1%   2%   4%   4%   4%   44%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other current assets   1%   2%   4%   4%   4%   4%     Other cu							
Deferred taxes	· ·						
Deferred income   0.0	· · · · · · · · · · · · · · · · · · ·						
Current liabilities							
Selance sheet (common size)   2020   2021   2022   2023P   2024E   2025t   2024t   2025t   2							
Balance sheet (common size)         2020         2021         2022         2023P         2024E         2025i           Intangible assets (excl. Goodwill)         36%         27%         24%         24%         25%         24%           Goodwill         46%         37%         34%         34%         33%         31%           Property, plant and equipment         2%         2%         3%         3%         3%         33%           Financial assets         1%         2%         0%         0%         0%         0%           FIXED ASSETS         85%         68%         60%         61%         60%         58           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         5%         7%         10%         19%         18%           Other current assets         1%         2%         4%         4%         4%         4%           Other current assets         3%         17%         11%         7%         4%         6%           Deferred taxes         0%         0%         0%         0%         0%         0%           Deferred taxes							
Intangible assets (excl. Goodwill)         36%         27%         24%         24%         25%         24%           Goodwill         46%         37%         34%         34%         33%         319           Property, plant and equipment         2%         2%         3%         34%         33%         33%           Fixed Assets         1%         2%         0%         0%         0%         0%         0%         58%           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         7%         10%         13%         14%           Other current assets         1%         2%         4%	TOTAL LIABILITIES AND SHAREHOLDERS EQUITY	350.2	438.0	481.8	4//./	491.1	516.3
Intangible assets (excl. Goodwill)         36%         27%         24%         24%         25%         24%           Goodwill         46%         37%         34%         34%         33%         319           Property, plant and equipment         2%         2%         3%         34%         33%         33%           Fixed Assets         1%         2%         0%         0%         0%         0%         0%         58%           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         7%         10%         13%         14%           Other current assets         1%         2%         4%	Delenes shoot (sommen size)	2020	2021	2022	2022D	20245	20255
Goodwill         46%         37%         34%         34%         33%         31°           Property, plant and equipment         2%         2%         3%         3%         3%         3°           Financial assets         1%         2%         0%         0%         0%         0°           FIXED ASSETS         85%         68%         60%         61%         60%         58           Inventories         7%         7%         18%         18%         19%         18%           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         7%         10%         13%         14%           Other current assets         1%         2%         4%         4%         4%         4%           Liquid assets         3%         17%         11%         7%         4%         6%           Deferred taxes         0%         0%         0%         0%         0%         0%           Deferred taxes         0%         0%         0%         0%         0%         0%           CURRENT ASSETS         15%         32%         40%         39%	<u> </u>						
Property, plant and equipment         2%         2%         3%         3%         3%         3%           Financial assets         1%         2%         0%         0%         0%         0%           FIXED ASSETS         85%         66%         60%         61%         60%         58%           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         7%         10%         13%         14           Other current assets         1%         2%         4%         4%         4%         4%           Liquid assets         3%         17%         11%         7%         4%         4%           Deferred taxes         0%         0%         0%         0%         0%         0%           Deferred charges and prepaid expenses         0%         0%         0%         0%         0%         0%           CURRENT ASSETS         15%         32%         40%         39%         40%         42%           TOTAL ASSETS         100%         100%         100%         100%         100%         100%         100%           SHAREHOLDERS EQUITY         51%	· · · · · · · · · · · · · · · · · · ·						
Financial assets         1%         2%         0%         0%         0%         0%           FIXED ASSETS         85%         68%         60%         61%         60%         58%           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         7%         10%         13%         14%           Other current assets         1%         2%         4%         6% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
FIXED ASSETS         85%         66%         60%         61%         60%         58%           Inventories         7%         7%         18%         18%         19%         18%           Accounts receivable         5%         5%         5%         7%         10%         13%         14%           Other current assets         1%         2%         4%         4%         4%         4%         4%         4%         6% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>							
Inventories   7%   7%   18%   18%   19%   18%   Accounts receivable   5%   5%   5%   7%   10%   13%   14%   14%   0ther current assets   11%   2%   4%   4%   4%   4%   4%   4%   4							
Accounts receivable         5%         5%         7%         10%         13%         149           Other current assets         1%         2%         4%         4%         4%         4%           Liquid assets         3%         17%         11%         7%         4%         6%           Deferred taxes         0%<	1						
Other current assets         1%         2%         4%         4%         4%         4%           Liquid assets         3%         17%         11%         7%         4%         6%           Deferred taxes         0%         0%         0%         0%         0%         0%         0%           Deferred charges and prepaid expenses         0%	2 22 22						
Liquid assets         3%         17%         11%         7%         4%         69           Deferred taxes         0%         42%         22%							
Deferred taxes         0%         42%         22% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Deferred charges and prepaid expenses         0%         0%         0%         0%         0%           CURRENT ASSETS         15%         32%         40%         39%         40%         42%           TOTAL ASSETS         100%         100%         100%         100%         100%         100%         100%           SHAREHOLDERS EQUITY         51%         64%         69%         68%         68%         68%           MINORITY INTEREST         6%         0%         0%         0%         0%         0%         0%           Long-term debt         0%         0%         0%         0%         0%         0%         0%           Provisions for pensions and similar obligations         1%         2%         1%         2%         <	•						
CURRENT ASSETS         15%         32%         40%         39%         40%         42%           TOTAL ASSETS         100%							
TOTAL ASSETS         100%	9 1 1 1						
SHAREHOLDERS EQUITY         51%         64%         69%         68%         68%         68%           MINORITY INTEREST         6%         0%         2%         12%         12%         12%         12%         12%         12%					39%		42%
MINORITY INTEREST         6%         0%         0%         0%         0%           Long-term debt         0%         0%         0%         2%         2%         2%         2%           Provisions for pensions and similar obligations         1%         2%         1%         2%         2%         2%         2%           Other provisions         11%         8%         4%         8%         8%         7%           Non-current liabilities         12%         10%         8%         13%         12%         12%           short-term liabilities to banks         17%         0% <td>TOTAL ASSETS</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td> <td>100%</td>	TOTAL ASSETS	100%	100%	100%	100%	100%	100%
Long-term debt         0%         0%         2%         2%         2%         2%           Provisions for pensions and similar obligations         1%         2%         1%         2%         2%         2%           Other provisions         11%         8%         4%         8%         8%         7%           Non-current liabilities         12%         10%         8%         13%         12%         12%           short-term liabilities to banks         17%         0% <td< td=""><td>SHAREHOLDERS EQUITY</td><td>51%</td><td>64%</td><td>69%</td><td>68%</td><td>68%</td><td>68%</td></td<>	SHAREHOLDERS EQUITY	51%	64%	69%	68%	68%	68%
Provisions for pensions and similar obligations         1%         2%         1%         2%         2%           Other provisions         11%         8%         4%         8%         8%         7%           Non-current liabilities         12%         10%         8%         13%         12%         12%           short-term liabilities to banks         17%         0%         0%         0%         0%         0%           Accounts payable         7%         8%         8%         8%         10%         10%           Advance payments received on orders         0%         0%         0%         0%         0%         0%           Other liabilities (incl. from lease and rental contracts)         8%         18%         14%         11%         10%         10%           Deferred taxes         0%         0%         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%         0%	MINORITY INTEREST	6%	0%	0%	0%	0%	0%
Other provisions         11%         8%         4%         8%         8%         79           Non-current liabilities         12%         10%         8%         13%         12%         12%           short-term liabilities to banks         17%         0%         0%         0%         0%         0%           Accounts payable         7%         8%         8%         8%         10%         10%           Advance payments received on orders         0%         0%         0%         0%         0%         0%           Other liabilities (incl. from lease and rental contracts)         8%         18%         14%         11%         10%         10%           Deferred taxes         0%         0%         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%         0%	Long-term debt	0%	0%	2%	2%	2%	2%
Non-current liabilities         12%         10%         8%         13%         12%         12%           short-term liabilities to banks         17%         0%         0%         0%         0%         0%           Accounts payable         7%         8%         8%         8%         10%         10%           Advance payments received on orders         0%         0%         0%         0%         0%         0%           Other liabilities (incl. from lease and rental contracts)         8%         18%         14%         11%         10%         10%           Deferred taxes         0%         0%         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%         0%	Provisions for pensions and similar obligations	1%	2%	1%	2%	2%	2%
short-term liabilities to banks         17%         0%         0%         0%         0%           Accounts payable         7%         8%         8%         8%         10%         10%           Advance payments received on orders         0% <td>Other provisions</td> <td>11%</td> <td>8%</td> <td>4%</td> <td>8%</td> <td>8%</td> <td>7%</td>	Other provisions	11%	8%	4%	8%	8%	7%
Accounts payable         7%         8%         8%         8%         10%         10%           Advance payments received on orders         0%	Non-current liabilities	12%	10%	8%	13%	12%	12%
Advance payments received on orders         0%         0%         0%         0%         0%           Other liabilities (incl. from lease and rental contracts)         8%         18%         14%         11%         10%         10%           Deferred taxes         0%         0%         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%         0%		17%	0%	0%	0%	0%	0%
Other liabilities (incl. from lease and rental contracts)         8%         18%         14%         11%         10%         10%           Deferred taxes         0%         0%         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%         0%	short-term liabilities to banks					1.00:	100
Deferred taxes         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%			8%	8%	8%	10%	10%
Deferred taxes         0%         0%         0%         0%         0%           Deferred income         0%         0%         0%         0%         0%         0%	Accounts payable	7%					
	Accounts payable Advance payments received on orders	7% 0%	0%	0%	0%	0%	0%
Current liabilities 32% 26% 23% 19% 20% 20%	Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts)	7% 0% 8%	0% 18%	0% 14%	0% 11%	0% 10%	10% 0% 10% 0%
	Accounts payable Advance payments received on orders Other liabilities (incl. from lease and rental contracts) Deferred taxes	7% 0% 8% 0%	0% 18% 0%	0% 14% 0%	0% 11% 0%	0% 10% 0%	0% 10%

100%

100%

100%

Source: Company data; AlsterResearch

TOTAL LIABILITIES AND SHAREHOLDERS EQUITY



100%

100%

100%



Cash flow statement (EURm)	2020	2021	2022	2023P	2024E	2025E
Net profit/loss	-18.2	-240.5	-31.7	-10.2	7.6	17.8
Depreciation of fixed assets (incl. leases)	11.3	14.2	18.4	3.7	3.7	4.0
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	0.0	0.0	0.0	14.2	14.4	14.9
Others	6.9	200.5	5.8	22.1	0.6	0.1
Cash flow from operations before changes in w/c	0.0	-25.8	-7.4	29.8	26.3	36.8
Increase/decrease in inventory	-10.4	-8.5	-52.8	-1.6	-7.9	0.9
Increase/decrease in accounts receivable	0.2	-5.5	-12.5	-14.3	-14.1	-9.0
Increase/decrease in accounts payable	11.3	10.5	4.1	-0.8	8.2	5.3
Increase/decrease in other w/c positions	2.6	2.9	-5.2	-15.3	-3.0	2.0
Increase/decrease in working capital	3.7	-0.6	-66.4	-31.9	-16.7	-0.8
Cash flow from operating activities	3.8	-26.4	-73.8	-2.1	9.6	36.0
CAPEX	-7.7	-8.9	-13.6	-19.7	-23.1	-23.7
Payments for acquisitions	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	0.0	0.0	0.0	0.0	0.0	0.0
Income from asset disposals	0.0	0.0	0.0	0.0	0.0	0.0
Cash flow from investing activities	-7.7	-8.9	-13.6	-19.7	-23.1	-23.7
Cash flow before financing	-3.9	-35.4	-87.4	-21.8	-13.5	12.3
Increase/decrease in debt position	-4.1	-62.9	9.1	0.0	0.0	0.0
Purchase of own shares	0.0	0.0	0.0	0.0	0.0	0.0
Capital measures	10.4	0.0	60.0	0.0	0.0	0.0
Dividends paid	0.0	0.0	0.0	0.0	0.0	0.0
Others	-0.2	165.4	-1.8	0.0	0.0	0.0
Effects of exchange rate changes on cash	0.1	-0.6	0.0	0.0	0.0	0.0
Cash flow from financing activities	6.2	101.9	67.3	0.0	0.0	0.0
Increase/decrease in liquid assets	2.2	66.5	-20.1	-21.8	-13.5	12.3
Liquid assets at end of period	9.1	75.6	54.9	33.2	19.7	32.0

Regional sales split (EURm)	2020	2021	2022	2023P	2024E	2025E
Domestic	121.1	151.3	158.3	165.1	282.8	323.0
Europe (ex domestic)	8.1	16.3	34.4	54.7	61.4	70.2
The Americas	5.4	20.3	65.6	138.1	117.2	133.8
Asia	0.0	0.0	0.0	0.0	0.0	0.0
Rest of World	0.0	0.0	0.0	0.0	0.0	0.0
Total sales	134.6	188.0	258.3	358.1	461.3	527.0

Regional sales split (common size)	2020	2021	2022	2023P	2024E	2025E
Domestic	90.0%	80.5%	61.3%	46.1%	61.3%	61.3%
Europe (ex domestic)	6.0%	8.7%	13.3%	15.3%	13.3%	13.3%
The Americas	4.0%	10.8%	25.4%	38.6%	25.4%	25.4%
Asia	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rest of World	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total sales	100%	100%	100%	100%	100%	100%
Source: Company data; AlsterResearch						





Ratios	2020	2021	2022	2023P	2024E	2025E
Per share data						
Earnings per share reported	-0.17	-2.14	-0.29	-0.09	0.07	0.15
Cash flow per share	0.04	-0.24	-0.66	-0.05	0.05	0.29
Book value per share	1.80	2.51	2.98	2.89	2.96	3.12
Dividend per share	0.00	0.00	0.00	0.00	0.00	0.00
Valuation						
P/E	-29.7x	-2.3x	-16.9x	-54.1x	71.9x	32.6x
P/CF	128.5x	-20.8x	-7.4x	-95.0x	93.2x	17.2x
P/BV	2.7x	2.0x	1.6x	1.7x	1.7x	1.6x
Dividend yield (%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
FCF yield (%)	0.8%	-4.8%	-13.4%	-1.1%	1.1%	5.8%
EV/Sales	4.5x	2.6x	2.0x	1.5x	1.2x	1.0x
EV/EBITDA	-2,008.1x	-31.6x	-96.1x	49.5x	18.6x	12.3x
EV/EBIT	-51.8x	-16.4x	-21.6x	-76.3x	47.3x	21.5x
Income statement (EURm)						
Sales	134.6	188.0	258.3	358.1	461.3	527.0
yoy chg in %	32.4%	39.7%	37.4%	38.6%	28.8%	14.2%
Gross profit	67.5	101.8	140.0	212.1	285.1	331.1
Gross margin in %	50.1%	54.1%	54.2%	59.2%	61.8%	62.8%
EBITDA	-0.3	-15.3	-5.3	10.9	29.8	44.1
EBITDA margin in %	-0.2%	-8.1%	-2.1%	3.0%	6.5%	8.4%
EBIT	-11.6	-29.5	-23.8	-7.0	11.7	25.2
EBIT margin in %	-8.6%	-15.7%	-9.2%	-2.0%	2.5%	4.8%
Net profit	-16.2	-240.5	-32.5	-10.2	7.6	16.9
Cash flow statement (EURm)						
CF from operations	3.8	-26.4	-73.8	-2.1	9.6	36.0
Capex	-7.7	-8.9	-13.6	-19.7	-23.1	-23.7
Maintenance Capex	0.0	0.0	0.0	3.7	3.7	4.0
Free cash flow	-3.9	-35.4	-87.4	-21.8	-13.5	12.3
Balance sheet (EURm)						
Intangible assets	287.7	281.4	276.8	278.8	282.8	286.3
Tangible assets	5.8	7.4	12.4	12.3	13.2	14.5
Shareholders' equity	177.2	281.3	334.6	324.5	332.1	349.9
Pension provisions	3.5	7.9	6.0	9.0	11.1	12.1
Liabilities and provisions	99.0	43.7	38.7	60.8	61.3	61.4
Net financial debt	49.2	-74.4	-42.5	-20.7	-7.3	-19.5
w/c requirements	15.0	18.9	79.7	96.3	110.1	112.8
Ratios						
ROE	-10.3%	-85.5%	-9.7%	-3.1%	2.3%	5.1%
ROCE	-3.9%	-9.1%	-6.4%	-1.8%	3.0%	6.1%
Net gearing	27.7%	-26.4%	-12.7%	-6.4%	-2.2%	-5.6%
Net debt / EBITDA	-163.9x	4.9x	8.0x	-1.9x	-0.2x	-0.4x
Source: Company data: AlsterResearch						





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